

# Estimating Logistics Burdens in Support of Acquisition Decisions

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# Motivation

1. Logistics is costly
2. Decisions determine supply
3. It's hard to predict, especially about a complex system...in the future



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\$400 gallon

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# Fully Burdened Cost of Fuel



# Our research goal

- Estimate resource\* burden of supply  
no measure of capability reduction, but correlated!
- Over DoD enterprise-wide system boundaries  
expand beyond service-level boundaries
- Based on broad planning scenarios  
Level of detail suitable to 5+ year horizons

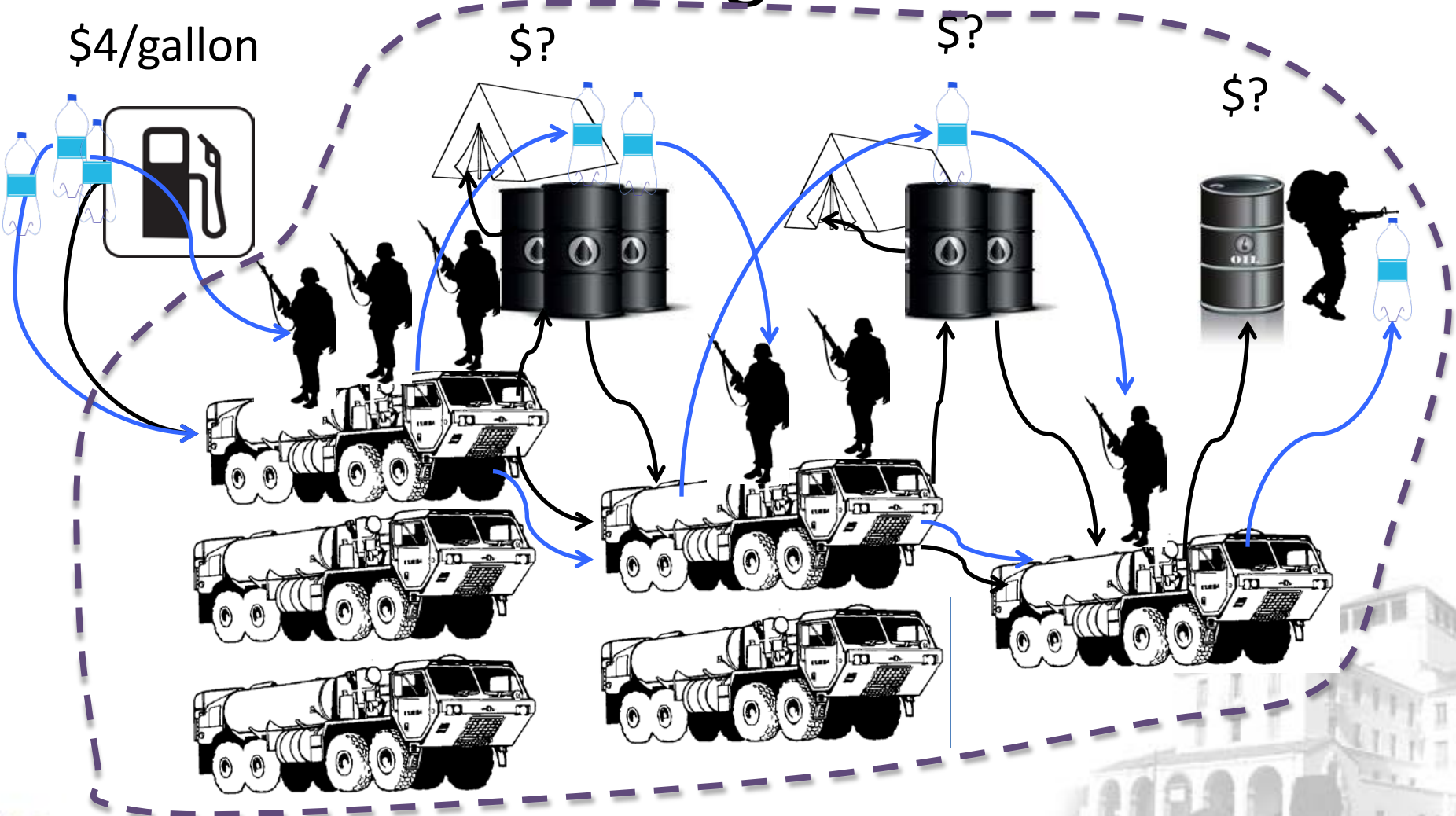


# Features of our approach

- Automatically generates network structure
- Captures burdens excluded by other FBCF/E estimates
  - Supply to sustain personnel employed in logistics
  - Higher-order effects of sustainment of logistics assets
- Especially valuable for
  - Organic (self-sustaining) logistics networks
  - Long lines of communication
  - High-threat (high-cost) regions

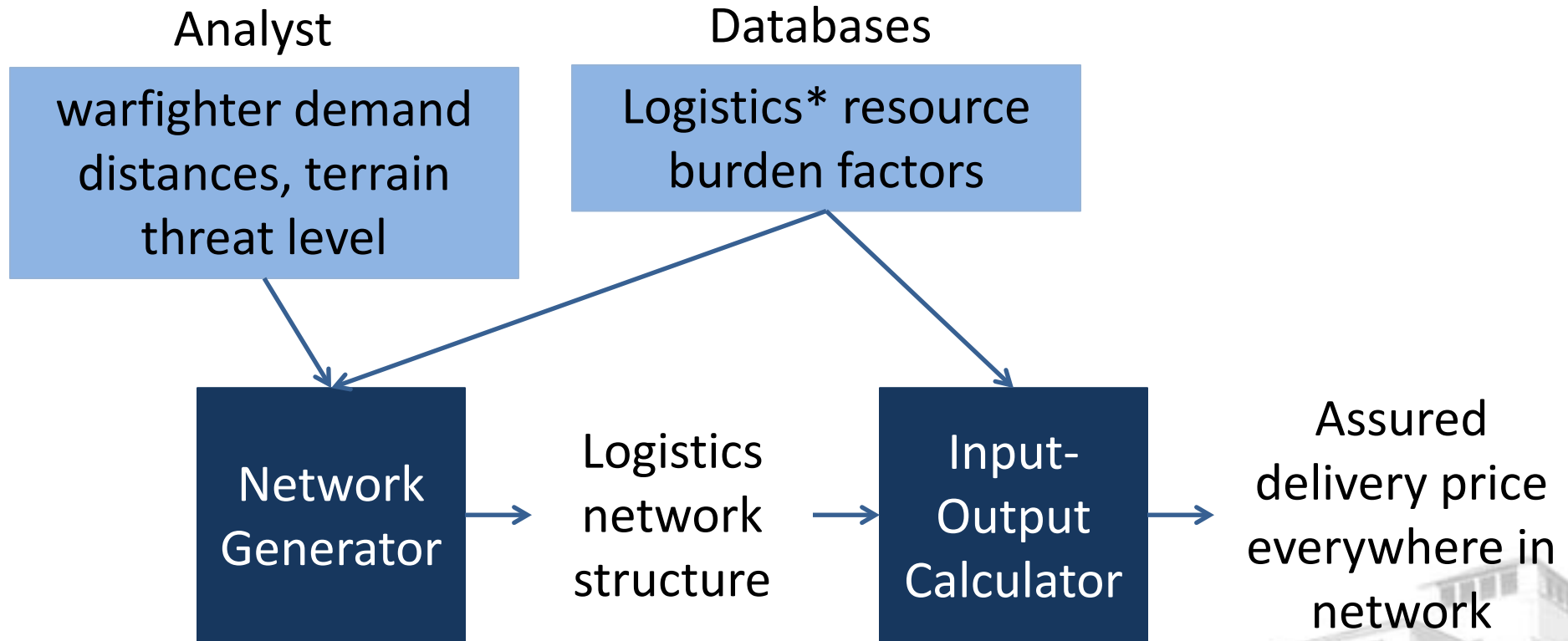


# Schematic of logistics network





# Schematic of Approach



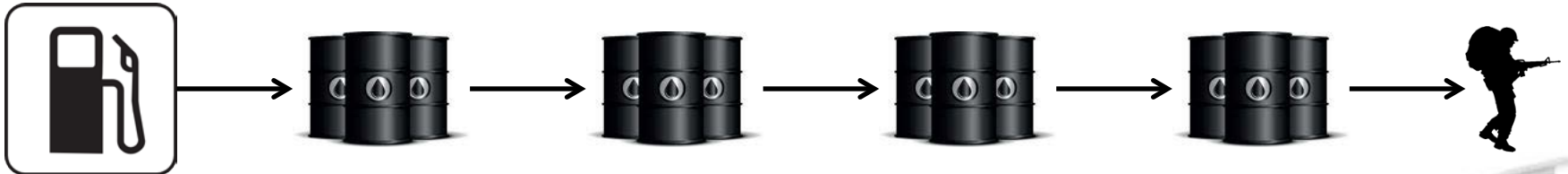
\*Logistics includes protecting logistics network



# Network Generator: Method

## Optimization:

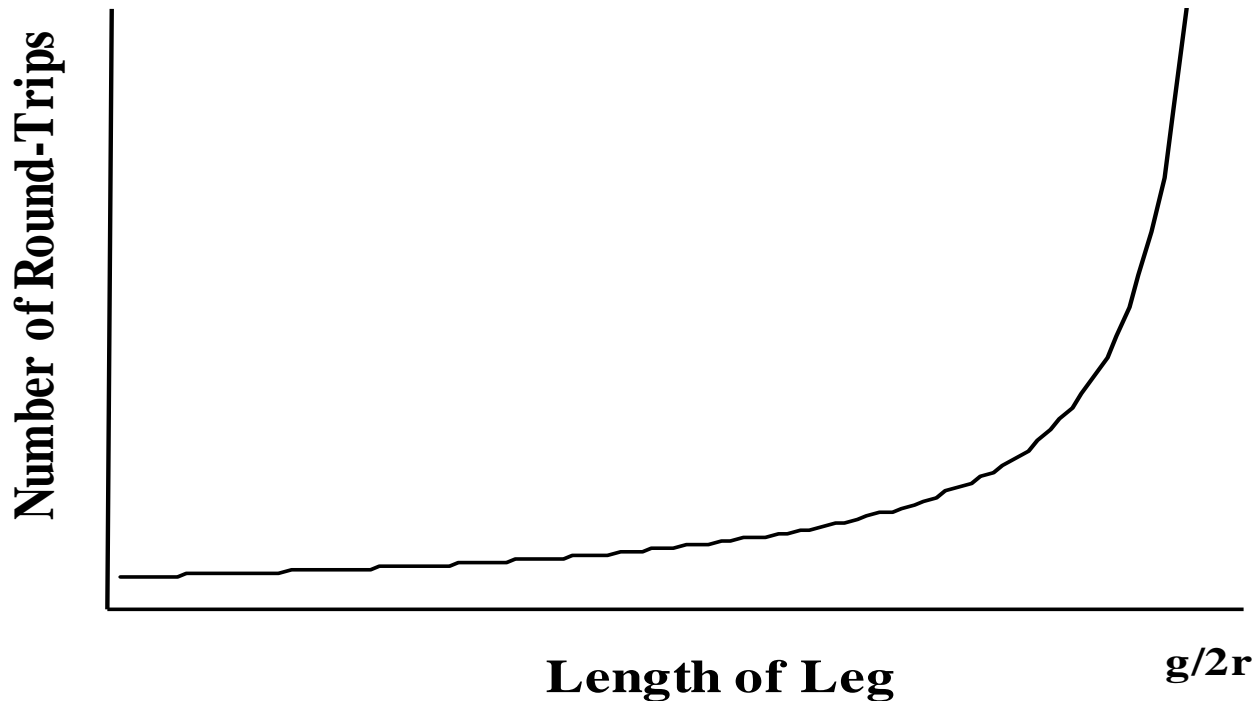
- Select number and location of depots
- To minimize total transportation\* cost



\*May be extended to include other logistics costs

# Logistics costs depend on depot placement

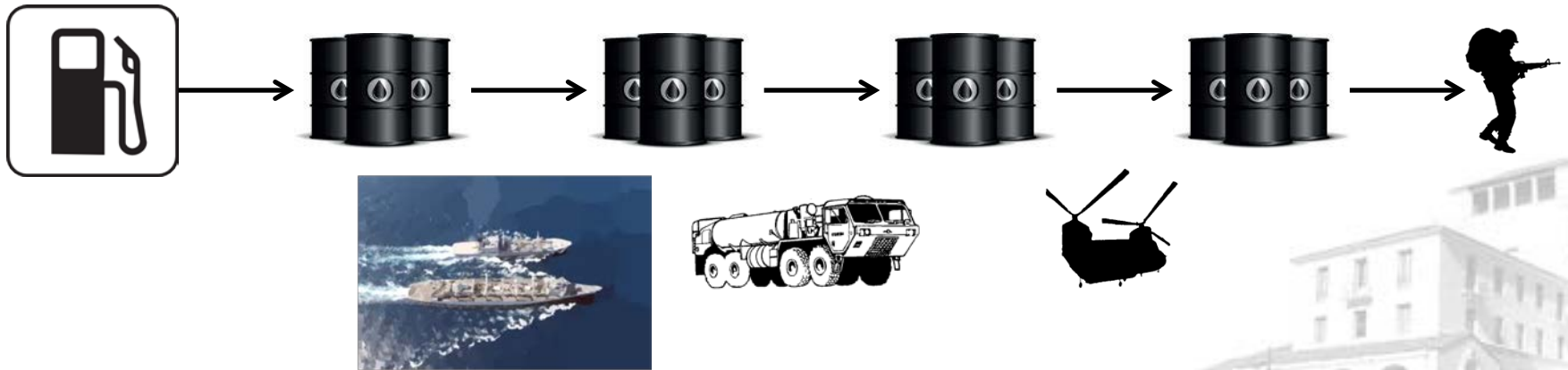
## Number of Round-Trips Required vs. Length of Leg



# Network Generator: Method

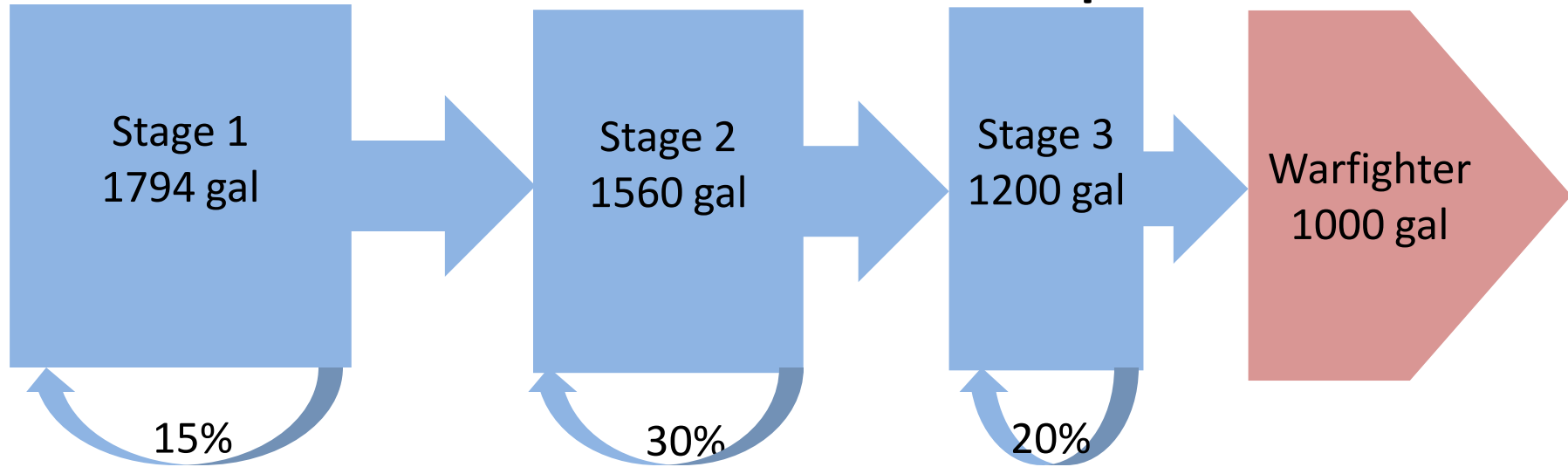
## Optimization:

- Select number and location of depots
- To minimize total transportation\* cost



# The Multiplier Effect

## Linear Network Example



234 gal

$$= 0.15 \times 1560 \text{ gal}$$

$$= 0.15 \times 1000 \text{ gal}$$

$$+ 0.15 \times 0.2 \times 1000 \text{ gal}$$

$$+ 0.15 \times 0.3 \times 1000 \text{ gal}$$

$$+ 0.15 \times 0.3 \times 0.2 \times 1000 \text{ gal}$$

360 gal

$$= 0.3 \times 1200 \text{ gal}$$

$$= 0.3 \times 1000 \text{ gal}$$

$$+ 0.3 \times 0.2 \times 1000 \text{ gal}$$

200 gal

$$= 0.2 \times 1000 \text{ gal}$$



# Input Output Analysis

- Model requires parameters
  - Warfighter resource demands
  - Resource requirements for each stage/activity in the logistics networks
  - Resource prices when acquired by enterprise
- Model assumes (among other things)
  - Proportional consumption of multiple inputs
- Model estimates:
  - FBCS, ADP everywhere in the network
  - Resource requirements (by type) everywhere in network



$a_{ij}$  = the number of units of output from component  $i$  required to produce each unit of output from component  $j$ .

$x_i$  = the amount of fuel delivered component  $i$

The total fuel requirement for the organization is  $\sum_{j=1}^n x_j a_{Xj}$ . The input-coefficient matrix is shown below.

**Table 1: General input-coefficient matrix**

		destination				
		component				
		1	2	3	$n$	
source	component	1	$a_{11}$	$a_{11}$	...	$a_{1n}$
		2	$a_{21}$	$a_{22}$	...	$a_{2n}$
		...	...	...	...	...
		$n$	$a_{n1}$	$a_{n2}$	...	$a_{nn}$
	external	$a_{X1}$	$a_{X2}$	...	$a_{Xn}$	

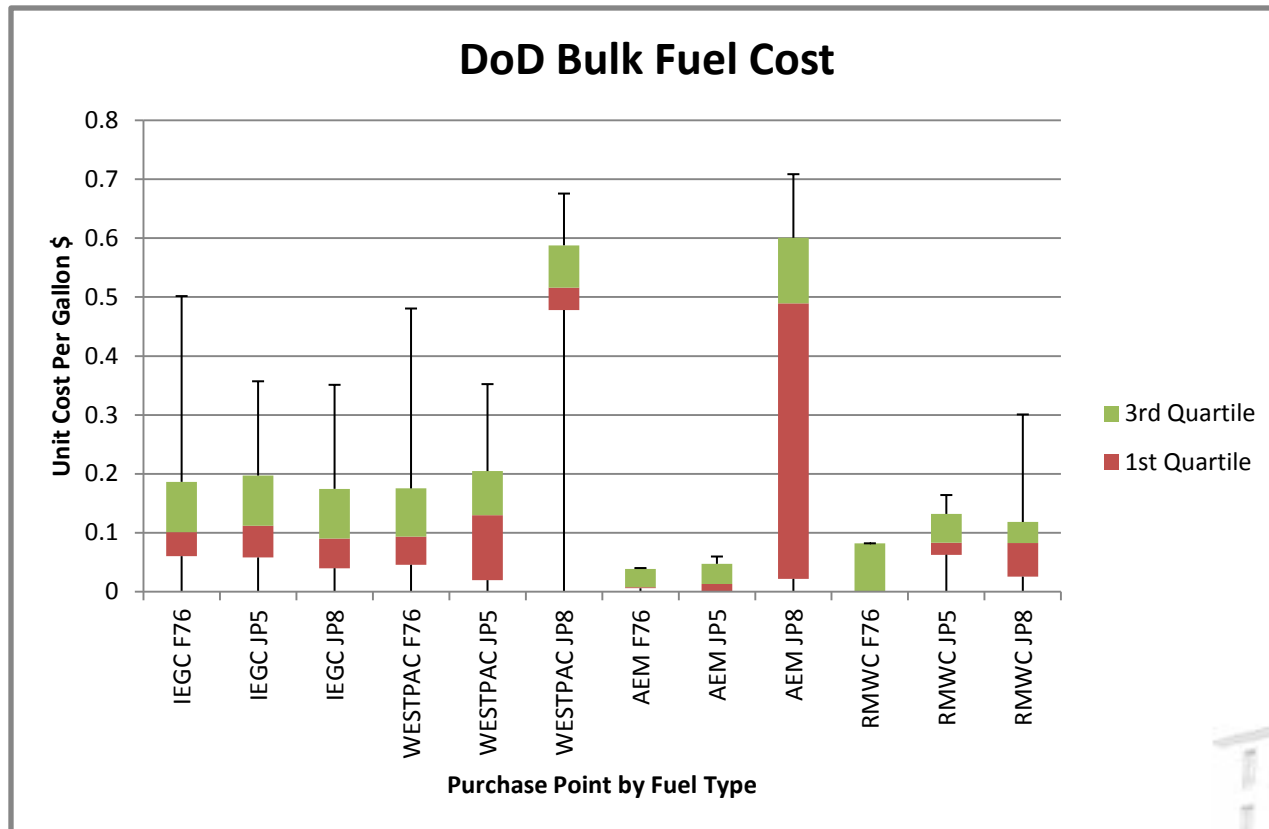
The values of  $a_{ij}$  and  $x_i$  satisfy the  $n$  equalities:

$$x_i = \sum_{j=1}^n a_{ij} x_j, \forall i = 1, \dots, n,$$



# Last Year's Results

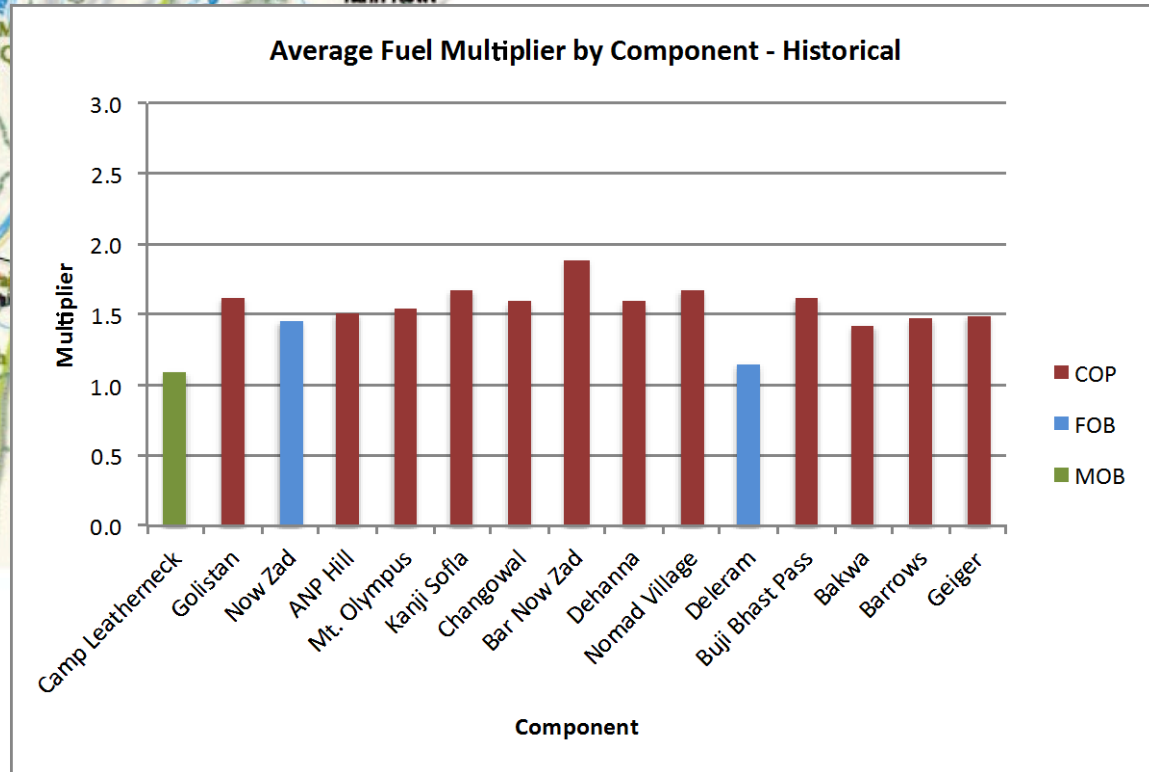
## Bulk fuel delivery cost vs. location





# Last Year's Results

## Logistics fuel requirements important



# Questions?

## Contacts

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# Additional References

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