

Middle Tier Acquisition and the 2018 National Defense Strategy

NPS Acquisition Research Symposium

May 8, 2019

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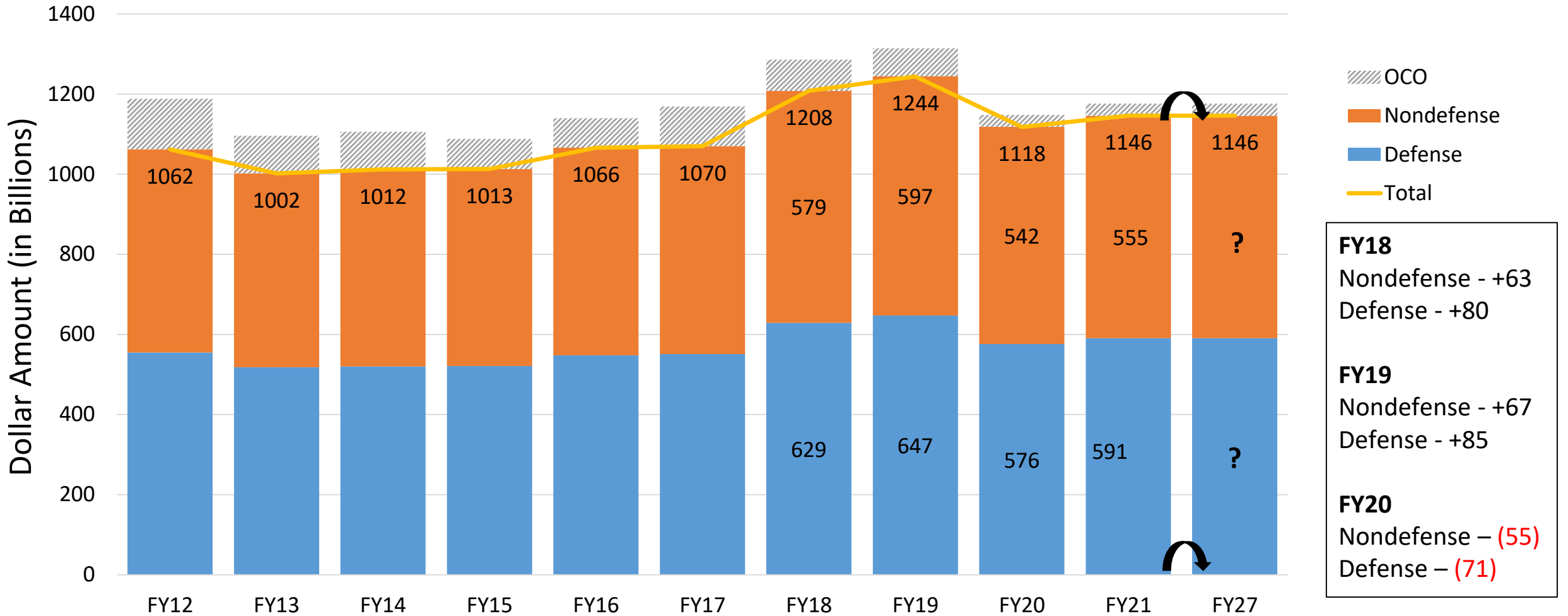
Panel Presentation: Andrew Hunter

Panel Commenters: Bill LaPlante, Katrina McFarland, and
Stan Soloway

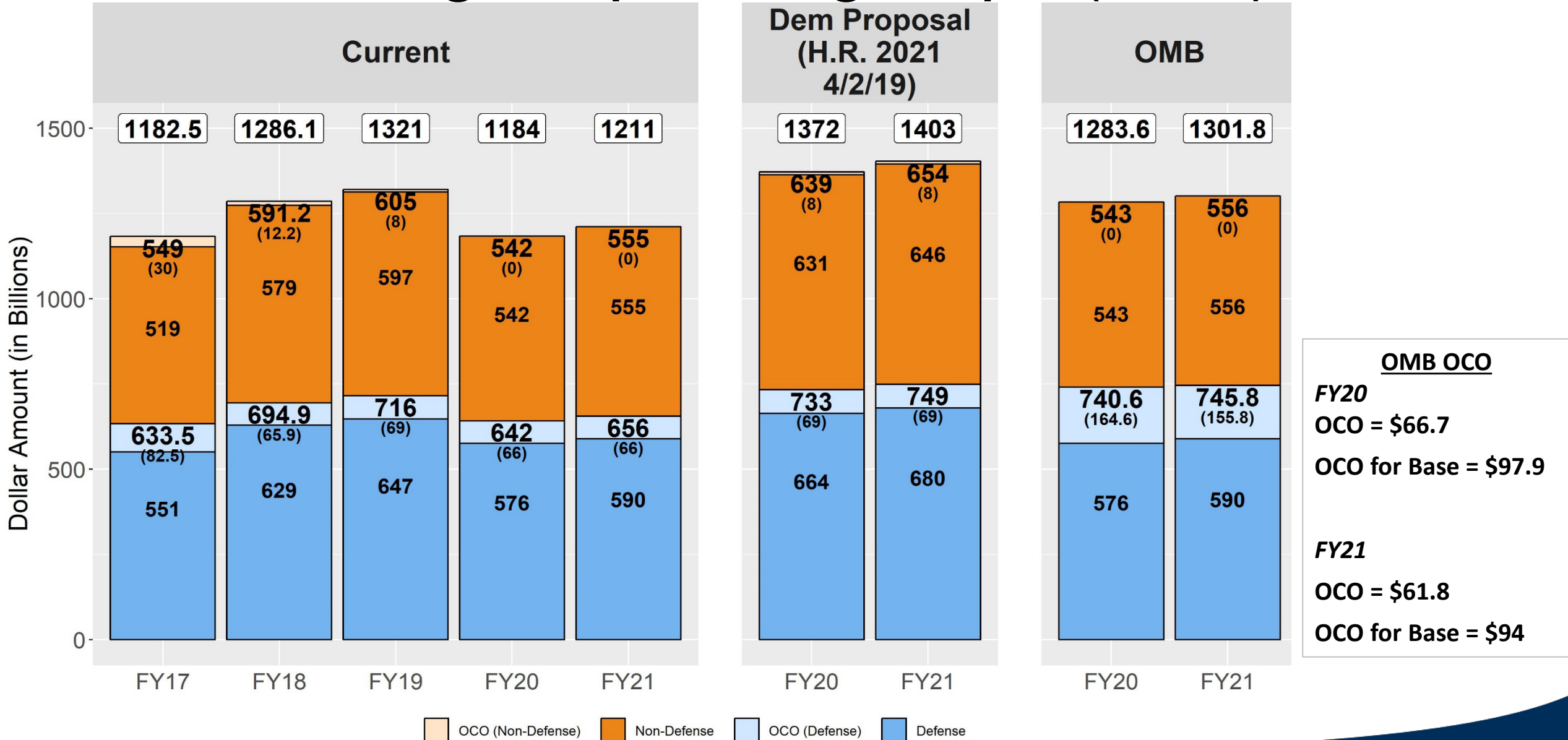
2018 National Defense Strategy

- Defense Objectives (11)
- Strategic Approach
- Three Lines of Effort
 - Build a More Lethal Force
 - Strengthen Alliances and Attract New Partners
 - Reform the Department for Greater Performance and Affordability
- Under this third line of effort (*not* under “Build a More Lethal Force”) are these sub-bullets:
 - Deliver performance at the speed of relevance
 - Organize for innovation
 - Streamline rapid, iterative approaches from development to fielding
 - Harness and protect the National Security Innovation Base
- Question: 16 months later, how are we doing?
- First, the budget

Budget Spending Caps (BCA)



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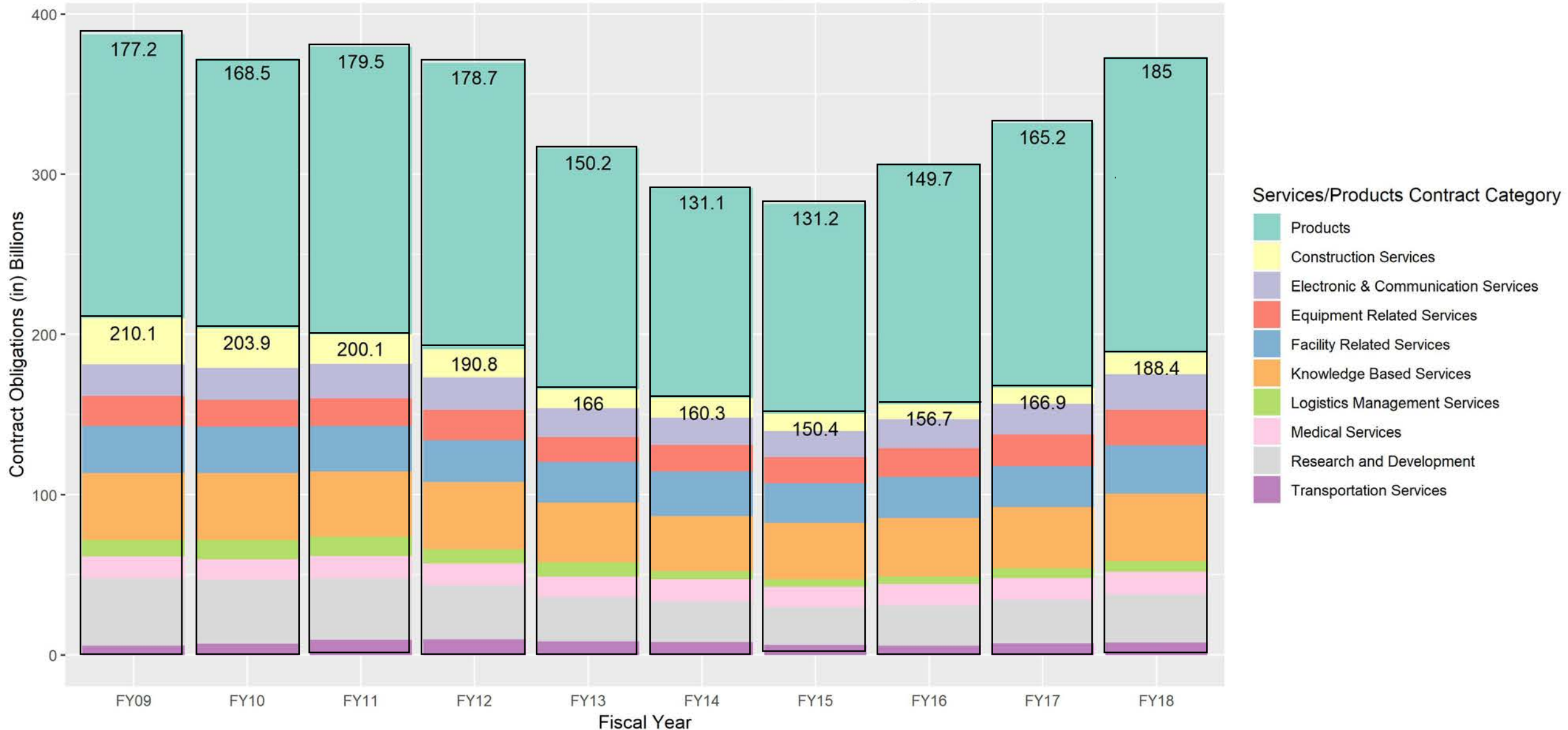


OMB OCO

FY20
 OCO = \$66.7
 OCO for Base = \$97.9

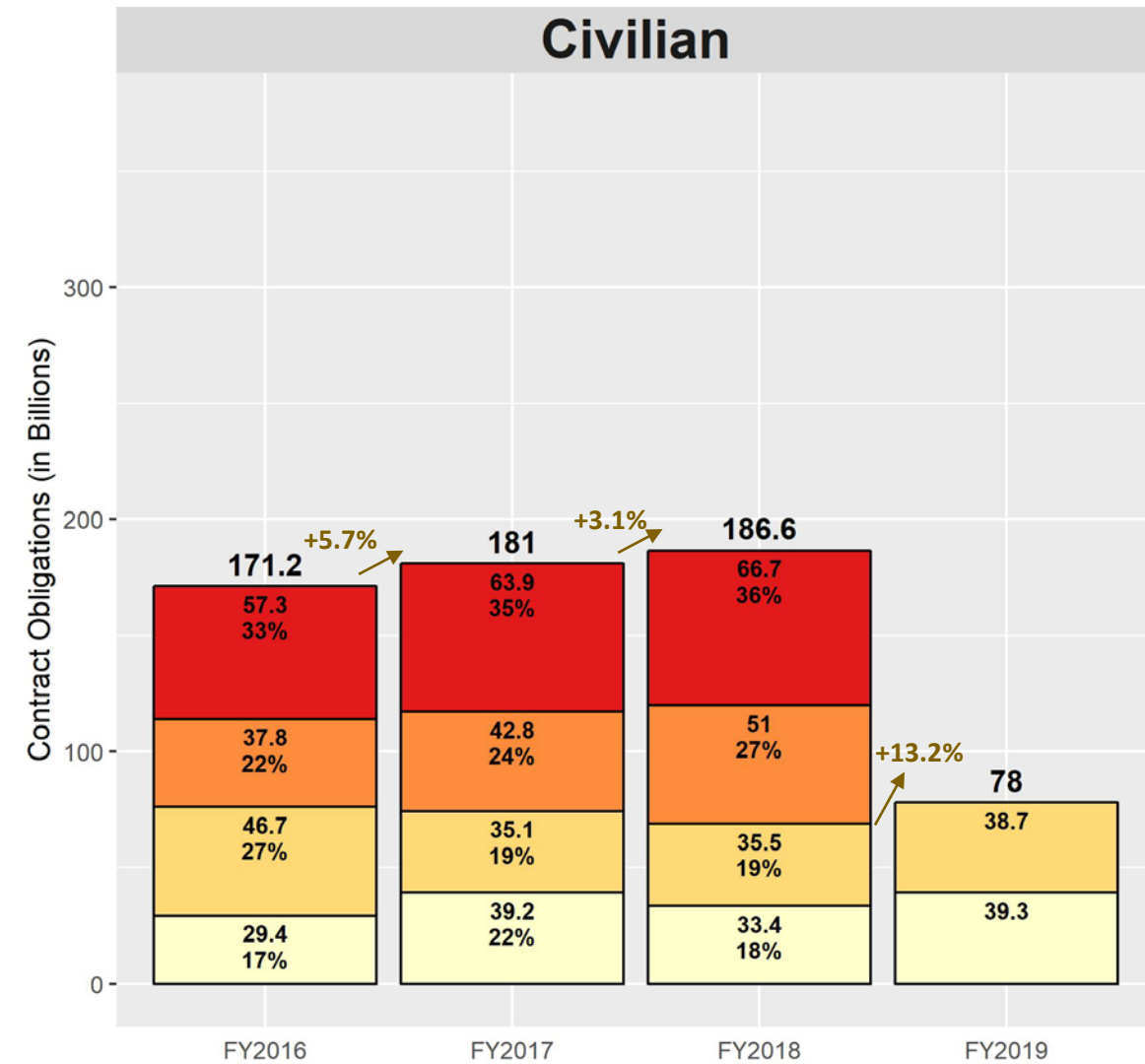
FY21
 OCO = \$61.8
 OCO for Base = \$94

Market Trends: DoD Contracts

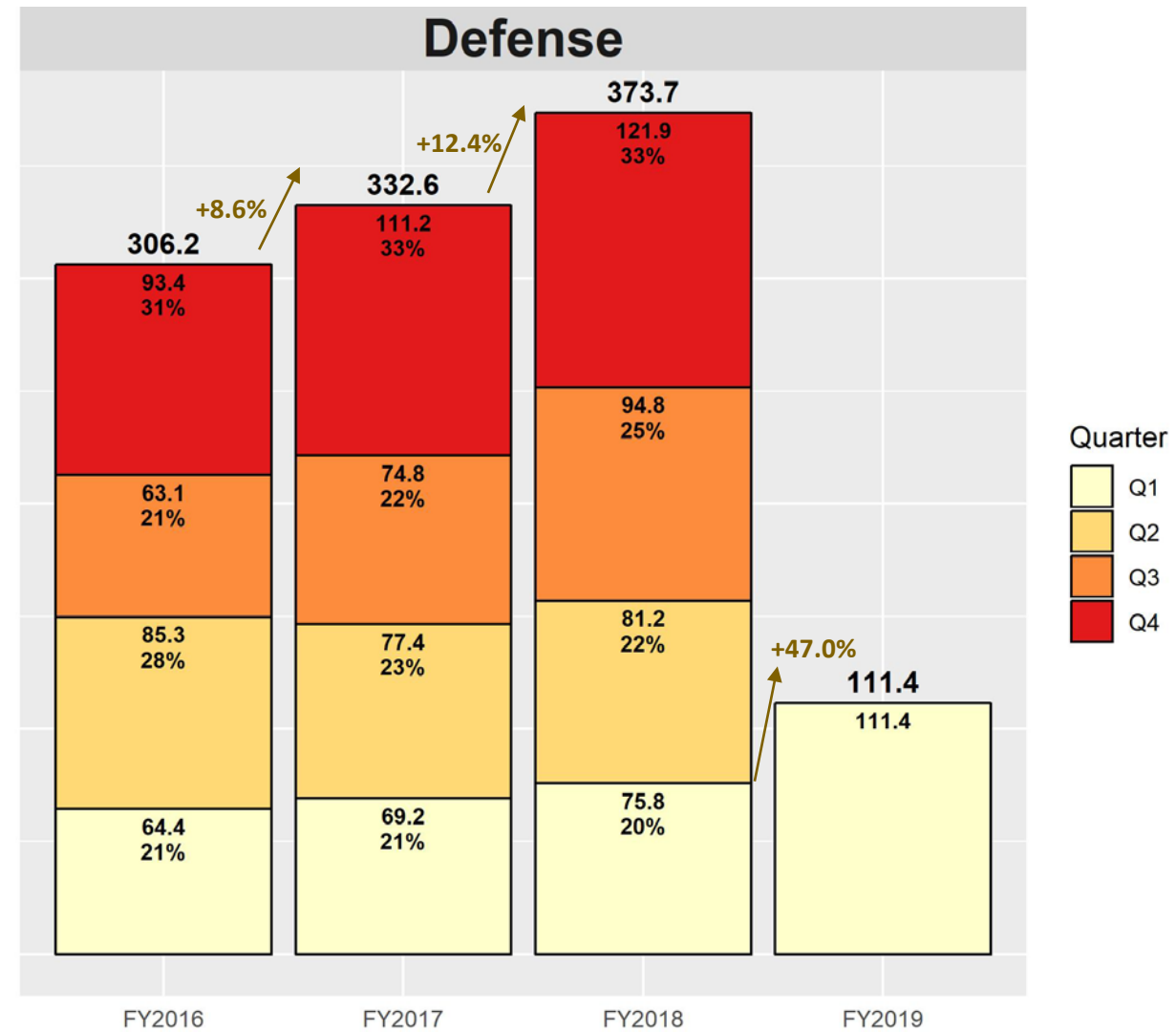


Total Contract Obligations Comparison FY16-FY19 Q2

Civilian



Defense



DoD Middle Tier of Acquisition Policy Guidance

- **Apr. 16, 2018, Under Secretary of Defense (Acquisition & Sustainment) “Middle Tier of Acquisition (Rapid Prototyping/Rapid Fielding) Interim Authority and Guidance.”**
- **Apr. 24, 2018, Assistant Secretary of the Navy (Research, Development and Acquisition) “Middle Tier Acquisition and Acquisition Agility Guidance.”**
- **Jun. 13, 2018, Assistant Secretary of the Air Force (Acquisition, Technology & Logistics) “Air Force Guidance Memorandum for Rapid Acquisition Activities.”**
- **Sep. 25, 2018, Assistant Secretary of the Army (Acquisition, Logistics and Technology) “Office of the Assistant Secretary of the Army (Acquisition, Logistics and Technology) Middle-Tier Acquisition Policy.”**
- **Oct. 9, 2018, Under Secretary of Defense (Acquisition & Sustainment) “Middle Tier of Acquisition (Rapid Prototyping/Rapid Fielding) Interim Guidance.”**
- **Mar. 20, 2019, Under Secretary of Defense (Acquisition & Sustainment) “Middle Tier of Acquisition (Rapid Prototyping/Rapid Fielding) Interim Governance 2.”**