



Acquisition Research Program:  
Creating Synergy for Informed Change

# Acquisition System Design Analysis for Improved Cyber Security Performance

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# Cyber Warfare: Asynchronous Strategy and Tactics

## Types

- Passive
- Active
- Denial of Service
- Spoofing
- Artificial Intelligence

## Sources

- Traditional Adversaries
- State Actors
- Non-State Actors
- Domestic Adversaries
- Small Teams & Individuals



# Cyber Warfare Implications

- Extraordinary concern due to accelerating incidents, asynchronous nature, effectiveness against US systems, and perceived vulnerability
- US systems dependent on elements known to be potential cyber vulnerabilities: Software, anything that communicates, sensors, and networks
- Developing systems need to minimize and mitigate potential cyber vulnerabilities



# The Problem

- The Defense Acquisition System cedes significant design control to the contractor and the PM needs visibility and control over design elements with potential cyber vulnerabilities

# The Symptoms

- Successful cyber attacks on US systems and assets
- Fielded systems have unknown cyber vulnerabilities
- Reactive, system-level cyber vulnerability testing
- Costly and frustrating Risk Management Framework evaluation and compliance



# The Underlying Causes

- The Defense Acquisition System
  - Driven by Capabilities-Based (JCIDS) and Performance-Based requirements (Performance Spec), that are designed to allow the contractor to control the design
  - ***Purposely vague to garner maximum innovation***
  - ***Likely to omit or poorly define cyber performance needed by the warfighter***
  - ***Provides only a glimpse at the operational environment through the Operational Mode Summary/Mission Profile***
  - Cyber Security needs typically not apparent to system designers



# Cyber Vulnerabilities Control

- The PM must know and control potential cyber vulnerabilities on their systems
  - Thorough requirements and operational environment analyses to ensure cyber performance & potential vulnerabilities are **known**
  - Design **control** over these elements and designation of potential vulnerabilities as Configuration Items (CI)
  - Control use of COTS components, especially software, in cyber vulnerable subsystems to avoid proprietary and data rights restrictions
  - Establish cyber test protocols for known system vulnerabilities to rapidly respond to new threats



# Helpful Tools, Techniques, & Analyses

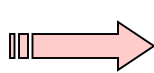
- SEI's Quality Attribute Workshop (QAW)
  - A more complete inventory of cyber performance requirements
- MUIRS Analysis
  - Analyses of typical cyber vulnerable areas
- SEI's Architectural Trade-off Analysis Methodology <sup>sm</sup>
  - Clarifies context and drives architectural design
  - Connects user needs to system design to test program
- FMECA
  - Identifies cyber vulnerabilities in critical and non-critical systems



**ATAM  
Input**



**Scenario Development**



**Test Case Development**

User  
Need  
**QAW**  
**CDD**

**Use Cases**

-Performance

- MUIRS

**Growth Scenarios**

-Performance

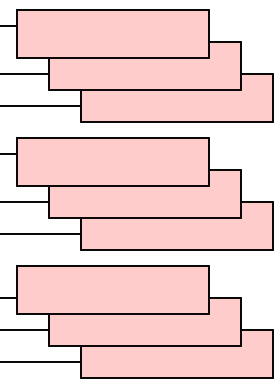
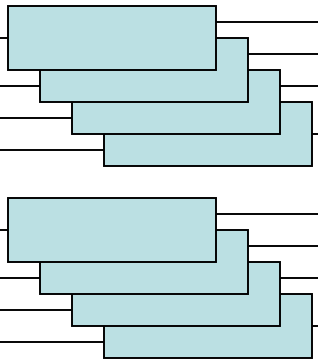
-MUIRS

**Exploratory Scenarios**

-Performance

-FMECA

-MUIRS



**Integrated  
into test  
program**





# Summary

- PMs must **know** and **control** cyber vulnerabilities on their systems, which the DAS does not automatically support
- Using the tools, techniques, and analyses, will help identify and control vulnerabilities and establish testing protocols for new threats
- After gaining the full inventory of system cyber vulnerabilities, the RMF can be more efficiently and effectively supported

