

### A Framework for Aligning Small UAS Technologies with Defense Acquisition Processes

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### **Project summary**

| Project<br>objective | Determine the required capability sets and the<br>preferred mix of type and quantity of small<br>unmanned aircraft systems (SUAS) within each unit<br>of the command element (CE) and ground combat<br>element (GCE), from squad to regimental level. |
|----------------------|---|
| Key<br>challenges    | <ul> <li>Fast moving technology</li> <li>SUAS utility cuts across OccFlds and echelons</li> <li>Requirements process partially co-opted</li> </ul>  |

## Mixed methods approach needed to identify ideal SUAS platforms

| Inputs                          | Process   | Output                                     |
|---------------------------------|---|--|
| USMC SUAS mission<br>profiles   | <ol> <li>Identify relevant SUAS design<br/>characteristics</li> <li>Identify mission essential task<br/>events that benefit from</li> </ol> |  |
| SUAS platform<br>typology*      | mission profiles 3. Rank order SUAS design characteristics for each mission essential tasks using OPFOR design inputs                       | Ideal SUAS type(s) for each OccFld/echelon |
| Mission essential task<br>lists | 4. Collapse rankings to yield<br>optimal SUAS design profile for<br>each echelon/OccFld level   |  |
| OPFOR design, usage inputs      | 5. Modified analytical hierarchy process (AHP) to match optimal profile to SUAS platform typology   |  |

### Interview, document analyses identified quantities

#### Procurement strategic goals

- Merge OPFOR and HQMC perspectives
- Spur further operational maturity for infantry, LAR communities
- Allow other communities to gain needed experience and access to platforms to determine true need

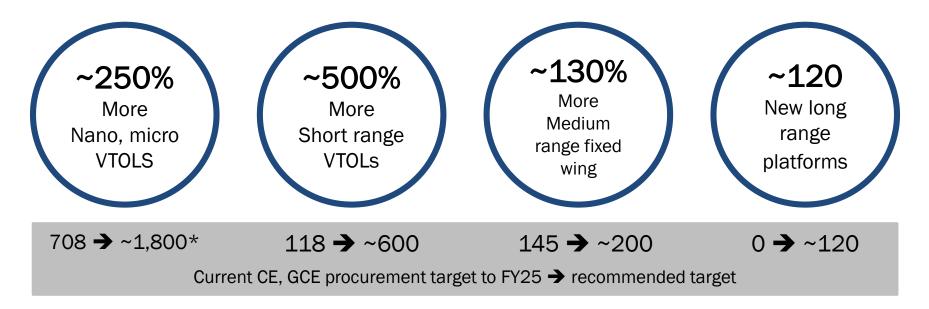
#### Inputs and assumptions

- Units developing concepts of employment were key source of quantity data
- Research team considered factors that may reduce quantities
  - Operational maturity
  - Availability of contracted support to pool platforms
  - Deployment cycles

### Field interviews indicate OccFlds have varying SUAS needs

|                 | Situational<br>awareness | Force<br>protection | Rapid target<br>engagement | Persistent<br>C4 | Persistent<br>EW |
|-----------------|--------------------------|---------------------|----------------------------|------------------|------------------|
| Infantry        | х                        | Х                   | X                          | ?                | ?                |
| ANGLICO         | х                        |                     | x                          | ?                |                  |
| Artillery       | ?                        | ?                   | x                          |                  |                  |
| Communications  | ?                        | ?                   |                            | ?                |                  |
| LAR             | х                        | Х                   | x                          |                  |                  |
| Armor           | х                        | ?                   |                            |                  |                  |
| Combat engineer | х                        |                     |                            | ?                |                  |
| Intelligence    | ?                        | ?                   |                            |                  |                  |
| Law enforcement | ?                        | ?                   |                            |                  |                  |
| SIGINT          | ?                        | ?                   |                            |                  |                  |
| Reconnaissance  | ?                        | ?                   |                            |                  |                  |
| AAV             | ?                        |                     |                            |                  |                  |
| Command         | d element unit           | x = demonstrate     | d ability ? = RANI         | D assessed need  | t                |

### Approach yielded more tailored SUAS investment than existing plan



#### Additional recommendations

- Divest from short range fixed wing platforms in CE and GCE units
- Allocate ~70% of all platforms to infantry units

Cat: category, CE: command element, GCE: ground combat element, LAR: light armored reconnaissance, VTOL: vertical take-off and landing

<sup>\*</sup> Summed total of Cat 2 and 3 platforms



## Example: current infantry SUAS partially equips battalion units (I/VI)

#### Current procurement target to FY25

|             | Cat 2     | Cat 3      | Cat 4      | Cat 5    | Cat 6    | Cat 7    |
|-------------|-----------|------------|------------|----------|----------|----------|
|             | Nano VTOL | Micro VTOL | SR/SE VTOL | SR/SE FW | MR/ME FW | LR/LE FW |
| Infantry Bn | 4         | 16         | 2          | 10       | 2        | 0        |

Our hypothesis from IPR 1 suggested that further opportunities exist to integrate SUAS into many OccFIds

"We haven't gotten to the point where we actually use them. For me, I have done some of JTAC, I would be interested in it for targeting. If we had UAS with targeting abilities, that would be great. Also, for the general security of the team. "We wish we could tie SUAS into our systems more, but we're not high enough on training list. Our system will activate if someone trips a sensor, we get a ten digit grid, I would love to be able to program that directly into the [SUAS]."

GCE unit interview

CE unit interview

## SUAS categories ranked to relate them to T&R (II/VI)

SUAS categories ranked by design characteristics\*

|                     | Directionality          | Cat 1<br>Tethered | Cat 2<br>Nano<br>VTOL | Cat 3<br>Micro<br>VTOL | Cat 4<br>SR/SE<br>VTOL | Cat 5<br>SR/SE<br>FW | Cat 6<br>MR/ME<br>FW | Cat 7<br>LR/LE<br>FW |
|---------------------|-------------------------|-------------------|-----------------------|------------------------|------------------------|----------------------|----------------------|----------------------|
| Payload<br>capacity | Heavier is better       | 2                 | 4                     | 4                      | 3                      | 3                    | 2                    | 1                    |
| Endurance           | Longer is better        | 1                 | 5                     | 5                      | 4                      | 4                    | 3                    | 2                    |
| Speed               | Faster is better        | 5                 | 4                     | 3                      | 2                      | 2                    | 1                    | 1                    |
| Range               | Longer is better        | 6                 | 5                     | 4                      | 3                      | 3                    | 2                    | 1                    |
| Weight              | Less is better          | 6                 | 1                     | 2                      | 3                      | 4                    | 4                    | 5                    |
| Launch              | More options are better | 3                 | 2                     | 2                      | 2                      | 1                    | 1                    | 1                    |
| Recovery            | More options are better | 3                 | 2                     | 2                      | 2                      | 1                    | 1                    | 1                    |
| VTOL                | VTOL better             | 3                 | 1                     | 1                      | 1                      | 2                    | 2                    | 2                    |

#### Which platforms best enhance infantry operational effectiveness?

Source: RAND analysis of EOTACS RFI to industry

\*SUAS categories were ranked based on threshold performance specifications. If categories had identical specs, rankings were shared as well Slide 9

## SUAS design elements compared to relevant T&R events (III/VI)

#### Example T&R SUAS design characteristic ranking

|   |                            |           |                   | :               | Situational   | Awarenes          | SS             |          |
|---|----------------------------|-----------|-------------------|-----------------|---|-------------------|----------------|----------|
| Event Code  | Task                       |           | Weight            | Speed           | Endurance   | Payload<br>Weight | Launch         | Recovery |
| INF-MAN-7001                                      | Conduct a ground attack    |           | 4                 | 2               | 1   | 3                 | 5              | 5        |
| INF-MAN-7101                                      | Conduct a position defense |           | 3                 | 2               | 1   | 2                 | 4              | 4        |
|   |                            |           |                   |                 |   |                   |                |          |
| User quest<br>you rank th<br>design feat<br>SUAS? | ne most critical           | hu<br>lif | ugelf<br>e we'd i | we co<br>have t | <b>nse:</b> "Ra<br>uld impl<br>o bring l<br>[would] | rove ba<br>Raven  | attery<br>down |          |

Rankings informed by interview responses on design elements and SUSAE tactical situations

## Rankings averaged to find best overall SUAS profile (IV/VI)

|   | Situational awareness |     |     |      | Force protection |      |    |     |     |      |      |      |
|---|-----------------------|-----|-----|------|------------------|------|----|-----|-----|------|------|------|
|   | Wt                    | Spd | End | P-Wt | Lnch             | Rvry | Wt | Spd | End | P-Wt | Lnch | Rvry |
| INF-MAN-6102 Conduct a mobile defense   | 4                     | 2   | 1   | 3    | 5                | 5    | 4  | 2   | 1   | 3    | 5    | 5    |
| INF-MAN-6103 Conduct retrograde   | 4                     | 2   | 1   | 3    | 5                | 5    | 4  | 2   | 1   | 3    | 5    | 5    |
| Operate in an<br>environment with an<br>IMProvised Explosive<br>Device (IED) threat | 4                     | 2   | 1   | 3    | 5                | 5    | 4  | 2   | 1   | 3    | 5    | 5    |
|   |                       |     |     |      |                  |      |    |     |     |      |      |      |

T&R rankings averaged and rounded up to nearest whole number by echelon, OccFld... ...then averaged across mission profiles; most important mission identified by interviewees weighted 1.5x

Result is a single design prioritization profile for each echelon within an OccFld

# We compared the ideal design elements to SUAS categories (V/VI)

#### Summarized OccFld/echelon rankings

I.

|             | Infantry | Co Infantry | Bn |
|-------------|----------|-------------|----|
| Endurance   | 1        | 1           |    |
| Speed       | 3        | 2           |    |
| Weight      | 2        | 4           |    |
| Payload     | 4        | 3           |    |
| Launch      | 5        | 5           |    |
| Recovery    | 5        | 5           |    |
|             |          |             |    |
| Match(es)   | 6        | 7           |    |
| by category | 4        |             |    |
|             | 3        |             |    |

- Top ranked design elements were matched with SUAS categories sharing same rank
- Remaining elements then matched with closest categories
- Multiple platforms considered when OccFld/echelon design element rankings conflicted with SUAS categories

## Quantities identified from user inputs, then adjusted (VI/VI)

#### Quantity inputs

#### Interview comments

After action reports (AARs)

**Unit CONOP slides** 

Future organization (Marine Operating Concept)

Current unit organization

#### Intermediate output (partial example)

| Unit name               | Cat 2 Qty | Cat 3 Qty |
|-------------------------|-----------|-----------|
| H&S CO 1/7 1ST MARDIV   | 0         | 0         |
| WPNS CO 1/7 1ST MARDIV  | 0         | 0         |
| RFL CO A 1/7 1ST MARDIV | 0         | 9         |
| RFL CO B 1/7 1ST MARDIV | 0         | 9         |
| RFL CO C 1/7 1ST MARDIV | 0         | 9         |

- Cat 3 usage indicated that all rifle squads should posses them.
- Intermediate output did not highlight need for Cat 2 nano VTOLs, although interviews suggested their utility for short range situational awareness.
- Wpns Company sniper teams would also benefit from nano VTOLs; adjustments made.

#### Adjusted output (partial example)

| Unit name               | Cat 2 Qty | Cat 3 Qty |
|-------------------------|-----------|-----------|
| H&S CO 1/7 1ST MARDIV   | 0         | 0         |
| WPNS CO 1/7 1ST MARDIV  | 3         | 0         |
| RFL CO A 1/7 1ST MARDIV | 9         | 9         |
| RFL CO B 1/7 1ST MARDIV | 9         | 9         |
| RFL CO C 1/7 1ST MARDIV | 9         | 9         |

### **CE units focus on increasing access**

#### Recommended allocation, additional procurement target to FY25

|                                 | Cat 2     | Cat 3      | Cat 4      | Cat 5    | Cat 6    | Cat 7    |
|---------------------------------|-----------|------------|------------|----------|----------|----------|
|                                 | Nano VTOL | Micro VTOL | SR/SE VTOL | SR/SE FW | MR/ME FW | LR/LE FW |
| ANGLICO                         | 0         | 0          | ~10        | -18      | ~-10     | ~10      |
| Communications                  | 0         | 0          | 0          | 0        | ~15      | 0        |
| Intelligence                    | 0         | 0          | 9          | -6       | 0        | 0        |
| Law enforcement                 | 0         | 0          | ~30        | 0        | 0        | 0        |
| Radio Bn                        | 0         | 0          | 0          | 0        | 0        | ~5       |
| Total additional<br>procurement | 0         | 0          | ~40        | -24      | ~5       | ~15      |

- Transitioning from Cat 5 to Cat 4 platforms for Intel Bn ground sensor platoons will increase responsiveness for investigating sensor pings
- ANGLICO will benefit from increased range and endurance that Cat 7 platforms offer

### GCE units focus on maturing CONOPs and increasing access

| Recommended allocation, additional procurement target to FY25 |           |            |            |          |          |          |  |  |  |
|---|-----------|------------|------------|----------|----------|----------|--|--|--|
|   | Cat 2     | Cat 3      | Cat 4      | Cat 5    | Cat 6    | Cat 7    |  |  |  |
|   | Nano VTOL | Micro VTOL | SR/SE VTOL | SR/SE FW | MR/ME FW | LR/LE FW |  |  |  |
| AAV Bn  | 0         | 0          | 0          | 0        | ~30      | 0        |  |  |  |
| Artillery   | 0         | 0          | ~50        | 0        | ~-30     | 20       |  |  |  |
| Combat engineer   | 0         | 0          | ~100       | -15      | 0        | 0        |  |  |  |
| Infantry  | ~750      | ~650       | ~400       | -312     | ~70      | ~50      |  |  |  |
| LAR   | 0         | ~200       | 0          | -16      | ~-20     | ~40      |  |  |  |
| Reconnaissance  | ~100      | ~100       | 0          | -14      | ~-10     | 0        |  |  |  |
| Armor   | 0         | 0          | 0          | -10      | ~-10     | 10       |  |  |  |
| Total additional<br>procurement                               | ~850      | ~950       | ~550       | -367     | ~30      | ~120     |  |  |  |

- Cat 2-4 platforms' VTOL capability provides significant flexibility and utility primarily for situational awareness
- New Cat 7 platforms provide enough range to support LAR, tank, and artillery operations; infantry will benefit from increased payload carrying capacity