

The Effects of Exporting on Defense Acquisition Outcomes: A Quantitative Look at FMS Contracting

Panel #26: Acquisition Reform: IT Systems, Foreign Military Sales and Set-based Design Naval Postgraduate School - Acquisition Research Symposium

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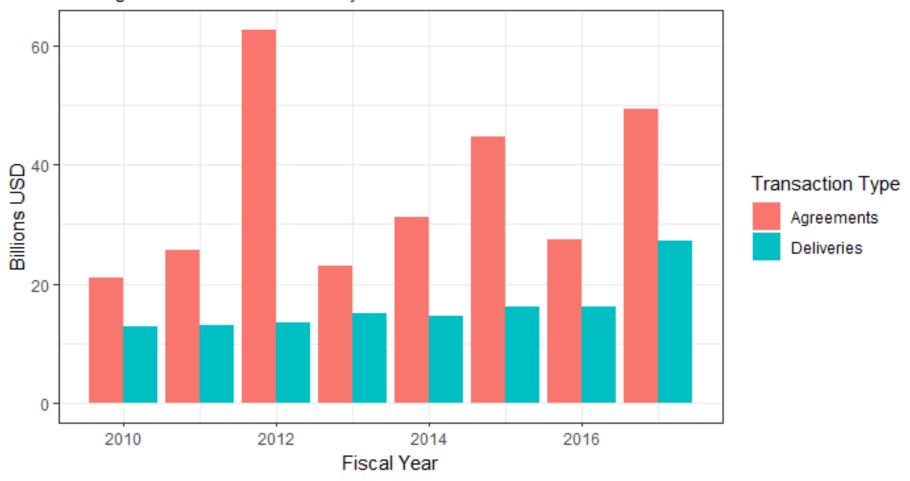
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The Growth of Foreign Military Sales

Foreign Millitary Sales Are Growing Significantly

FMS Agreements and Deliveries by Fiscal Year



Source: DSCA Historical Factbook





Research Questions and Falsifiable Premises

- 1) How can FMS be better identified in FPDS using information from other fields?
- 2) How does FPDS foreign funding data align with DSCA FMS data?
- 3) Do FMS contracts perform better than non-FMS contracts?
- 4) What variables contribute to the performance of FMS contracts and in what direction and magnitude?

Falsifiable Premise 1: Foreign Military Sale data identifiable in the Federal Procurement System correlates with and captures a majority of the spending reporting from other sources.

This determines our level of confidence in the completeness of our data.

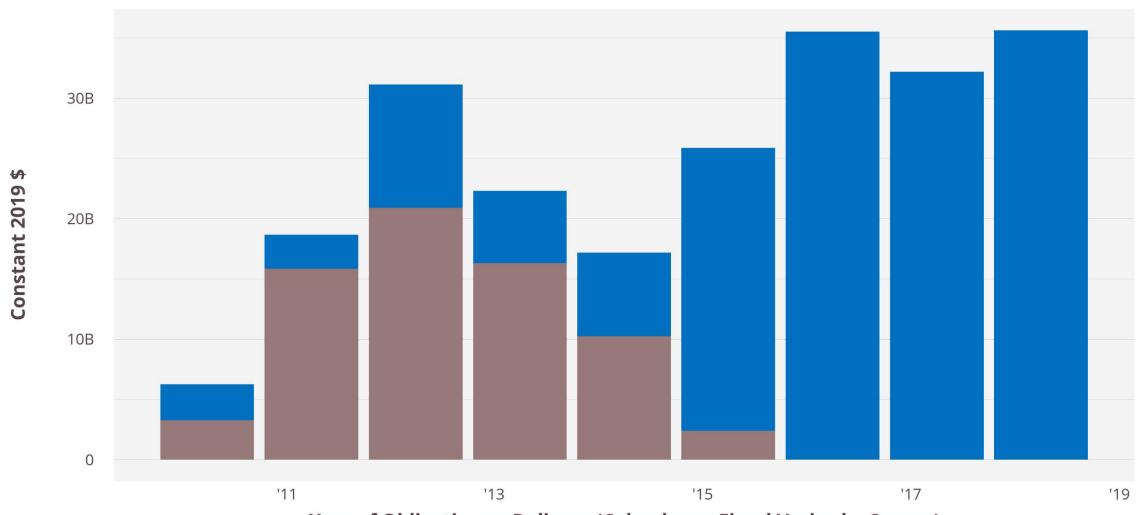
Falsifiable Premise 2: The pricing mechanism selected for FMS contracts will vary should differ significantly from comparable domestic contracts.

This is drawn from the transaction cost literature and is another test to see whether we are effectively distinguishing FMS transactions from their USG buyer counterparts.





Quality of Foreign Funding Label is low before '15



Year of Obligation or Delivery (Calendar or Fiscal Varies by Source)

FPDS; CSIS Analysis

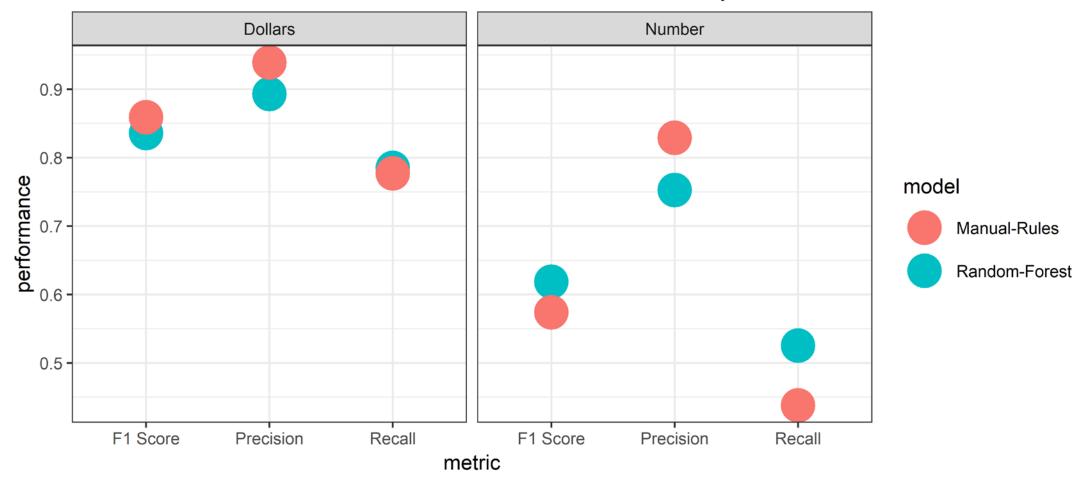




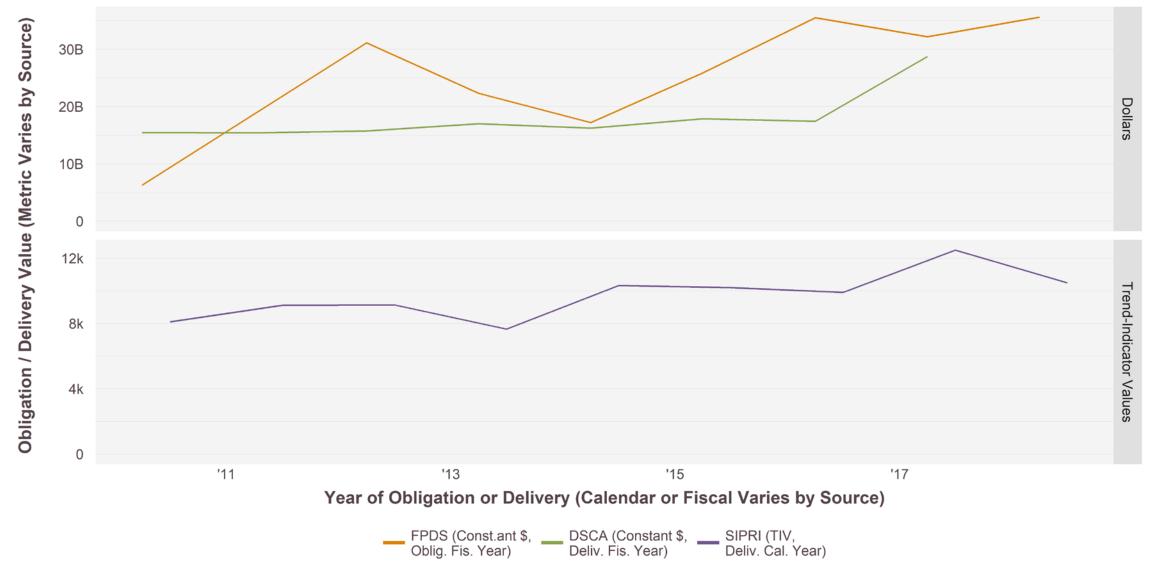
Machine learning may help improve on hand coding

Classifier Performance

Performance Metrics for Number of Transactions and Dollar Amount by Model on 2015 Data



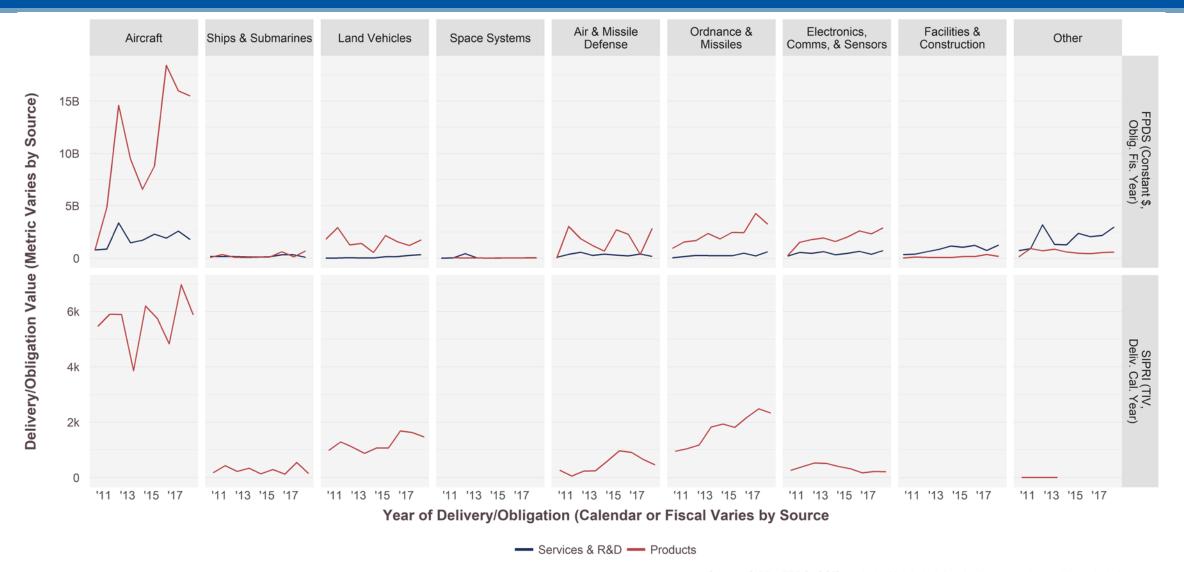
Surprisingly Obligations are Exceeding Deliveries







FPDS Obligations Broadly Align with SIPRI Deliveries





Hypotheses

H₁ **Lower Specificity:** As the number of export agreements for a project increase (decrease), the likelihood of ceiling breaches and terminations decrease (increase).

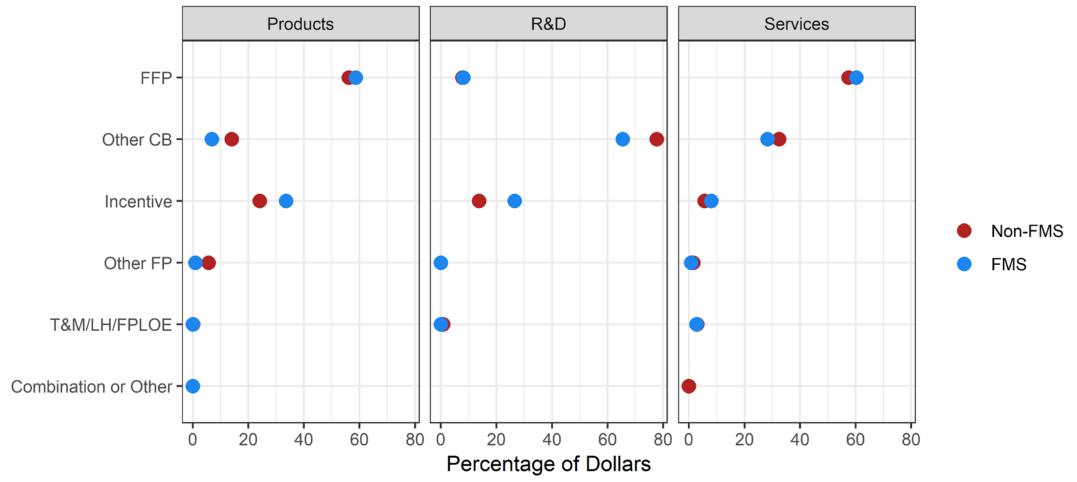
H₂: **Past Deliveries:** As the number of past bilateral deliveries increase (decrease), the likelihood of ceiling breaches and terminations decrease (increases).

H₃ **Alliance Status:** As the recipient's integration into the alliances with the seller increases (decreases), the likelihood of ceiling breaches and terminations decrease (increases).

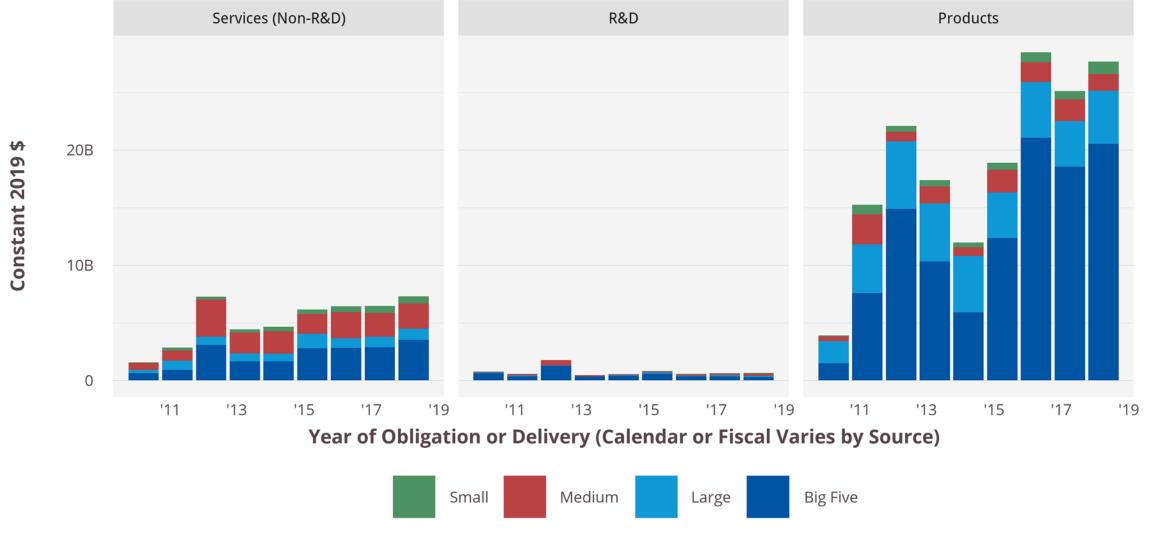
H_{4:} **Institutional Health:** As the health of the recipient's institutions increase (decrease), the likelihood of ceiling breaches and terminations increases (decreases).

Pricing Mechanism Leans Towards Incentive Fee

Contract Pricing in FMS
Percentage of Dollars by Pricing Type



Big 5 dominate, though large vendors have a place in products and medium vendors in services

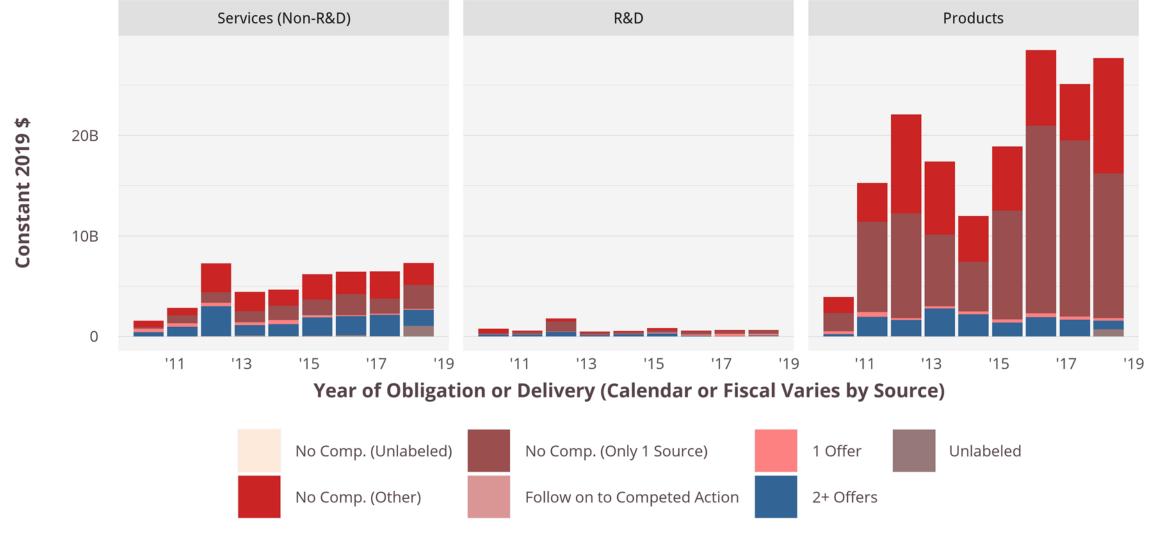


FPDS; CSIS Analysis





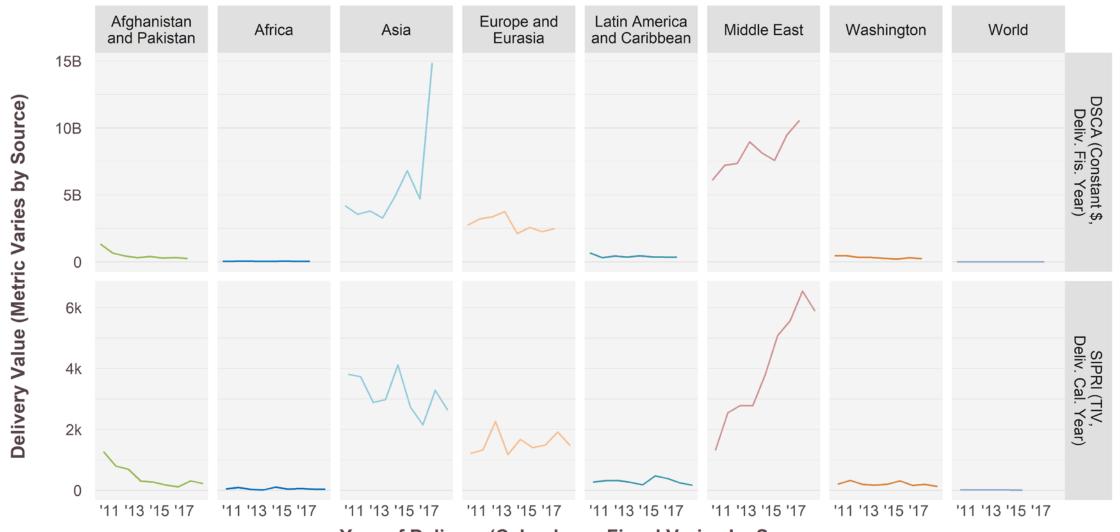
Competition is Scarce, Typically Employing an Only 1 Source Exception



FPDS; CSIS Analysis



Differences Between DSCA and SIPRI Regional Data Merits Closer Look

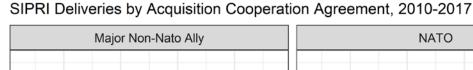








Growth is Predominantly in the Rest of the World, though Major Non-NATO Allies Stand Out





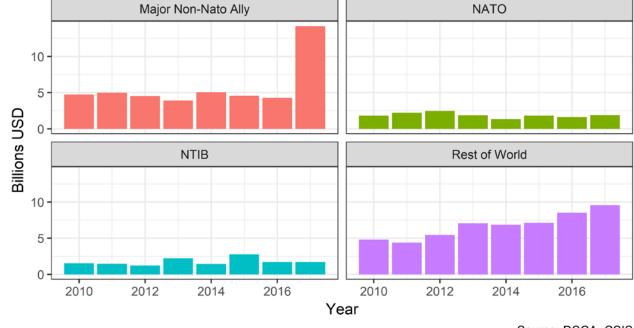
Year

2011

2013

2015

DSCA Deliveries by Acquisition Cooperation Agreement, 2010-2017



Source: SIPRI, CSIS

2017

Source: DSCA, CSIS

2015

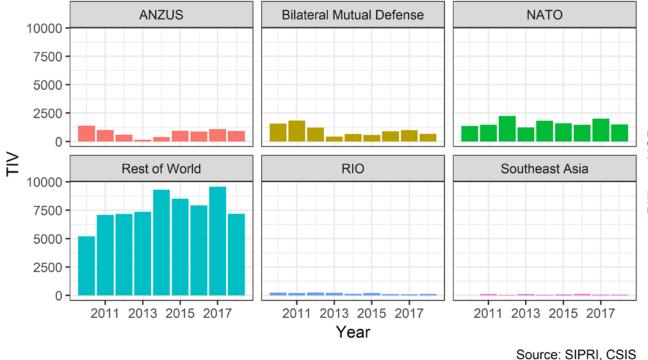
2017

2011

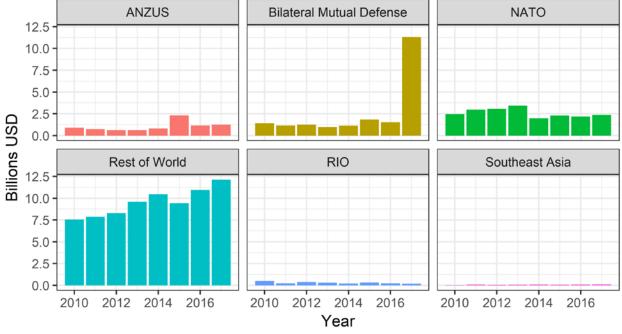
2013

Growth in Rest of Worlds Underlines the Potential Relevance of Security Cooperation Considerations

SIPRI Deliveries by Mutual Defense Agreement, 2010-2017 Bilateral Mutual Defense **ANZUS**



DSCA Deliveries by Mutual Defense Treaty Group, 2010-2017







Discussion and Next Steps

Findings on Data Quality

- While official labels work best in 2015-2017, funding accounts plus machine learning methods can identify significant numbers of contracts back through 2011.
- The biggest surprise thus far in the results is that both in the years that are best labeled, as well as in those that are likely missing some FMS contracts, FPDS obligation levels exceed the deliveries reported by DSCA.
- Recipient countries are not directly labeled and even with the assistance of text parsing identifying them has been a challenger studies

Next Steps

- Integration of U.S. International Trade Commission Data
- Outreach to DSCA to see if more granular machine-readable data is available.
- Seeking further integration of sources.
- Hypothesis testing, restricting to the MDAPs as units of analysis where necessary.