AN ANALYSIS OF THE EFFICIENCY OF SOURCING KNOWLEDGE-BASED SERVICES IN THE UNITED STATES AIR FORCE

The purpose of this research is to explore whether and how the USAF can improve the efficiency in sourcing knowledge-based services by instituting tenets of strategic sourcing and commercial best practices.

Roadmap for Identifying Commercial Best Practices



Literature Review



USAF FY2010 Spend Analysis



Interviews

- 1. Spend Analysis
- 2. Demand Management
- 3. Contract Consolidation
- 4. Preferred Partners
- 5. eRA
- 6. Cost Containment
- 7. e-sourcing

Recommendations

- 1. The DoD needs to develop a standard taxonomy for the deliverables to effectively mention in the requirements documents.
- 2. The USAF should attempt to develop expertise by consolidating its contracts across different buying offices.
- 3. The USAF needs to broaden the scope of demand management in conjunction with their spend analysis.
- 4. The USAF should look into the possibilities of supplier development for "not competed" contracts to ensure that follow-on knowledge-based services support can be competed.
- 5. The USAF should look into the possibility of making CORs a permanent position instead of a secondary job.
- 6. The USAF should look into the possibilities of retaining tacit knowledge.
- 7. The DoD should record every CLIN in FPDS-NG by its individual PSC.
- 8. The DoD should add a field for the type of deliverable in the FPDS-NG data.
- 9. The DoD should eliminate the "other" services and product PSC category from the PSC manual.