



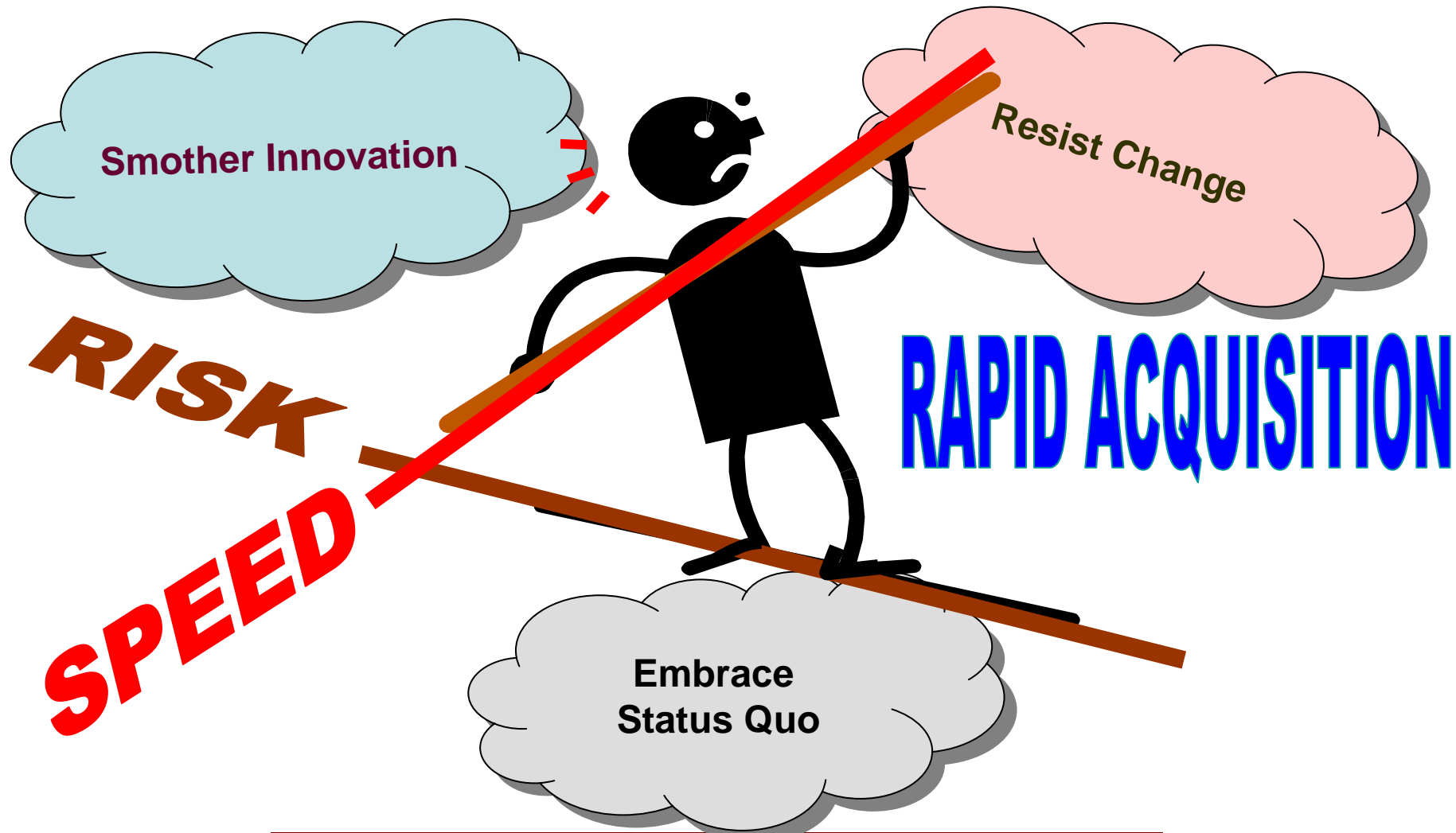
JOINT RAPID ACQUISITION CELL

***Naval Postgraduate School
Complexity and Collaboration in Acquisition
Organizations – Panel 7
16 May 2007***





The Challenge We Face



MEETING IMMEDIATE WARFIGHTER NEEDS



Challenge of Differing Expectations



- ★ Future Focused
- ★ Very Structured Process
- ★ Evolved Requirements
- ★ Analysis of Alternatives
- ★ Lengthy Development
- ★ High Visibility on Program
- ★ Large Investment

Big

A

little a

- 🕒 *Now* focused
- 🕒 More *ad hoc* process
- 🕒 Broad requirement
- 🕒 Quick assessment of alternatives
- 🕒 Limited development
- 🕒 High visibility on results
- 🕒 Limited investment



MEETING IMMEDIATE WARFIGHTER NEEDS

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The JRAC Solution

- **Problem: Despite existing authorities to deliver equipment / services to the warfighter, the process is still restrictive and inefficient.**
- **Solution: Establish the OSD Joint Rapid Acquisition Cell (JRAC)**
 - **Responsible to the Secretary of Defense through Under Secretaries of Defense for Acquisition, Technology & Logistics and Comptroller.**
 - **Monitors, coordinates, and facilitates meeting Combatant Commanders' Immediate Warfighting Needs.**

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JRAC Core & Advisory Groups

JRAC CORE GROUP

- OSD Comptroller
- General Counsel
- Joint Staff
- Acquisition, Technology & Logistics (AT&L)
- Defense Procurement & Acquisition Policy
- Combating Terrorism Technology Task Force (CTTTF)

JRAC ADVISORY GROUP 1

- Operational Test & Evaluation
- Other OSD Offices
- National Assessment Group
- Combatant Commands
- Army
- Navy
- Air Force
- Marines
- SOCOM

Army Rapid Equipping Forces/ Operational needs Statements

Navy Capability Rapid Deployments

USAF Combat Capability Document

USMC Urgent Universal Needs Statements

SOCOM Combat Mission Needs Statement

1 COCOMS and Military Services have FO/GO representatives

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JRAC Focus

- **What is best for the warfighter?**
- **Near-term acquisition, materiel, and logistics solutions**
 - capability needed must be quickly fieldable, supportable in place, affordable, and of acceptable risk
 - level of performance necessary to satisfy needs of COCOM
- **OIF, OEF, GWOT**
- **Long-term plan to resolve systemic problems**

MEETING IMMEDIATE WARFIGHTER NEEDS

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JRAC Definitions

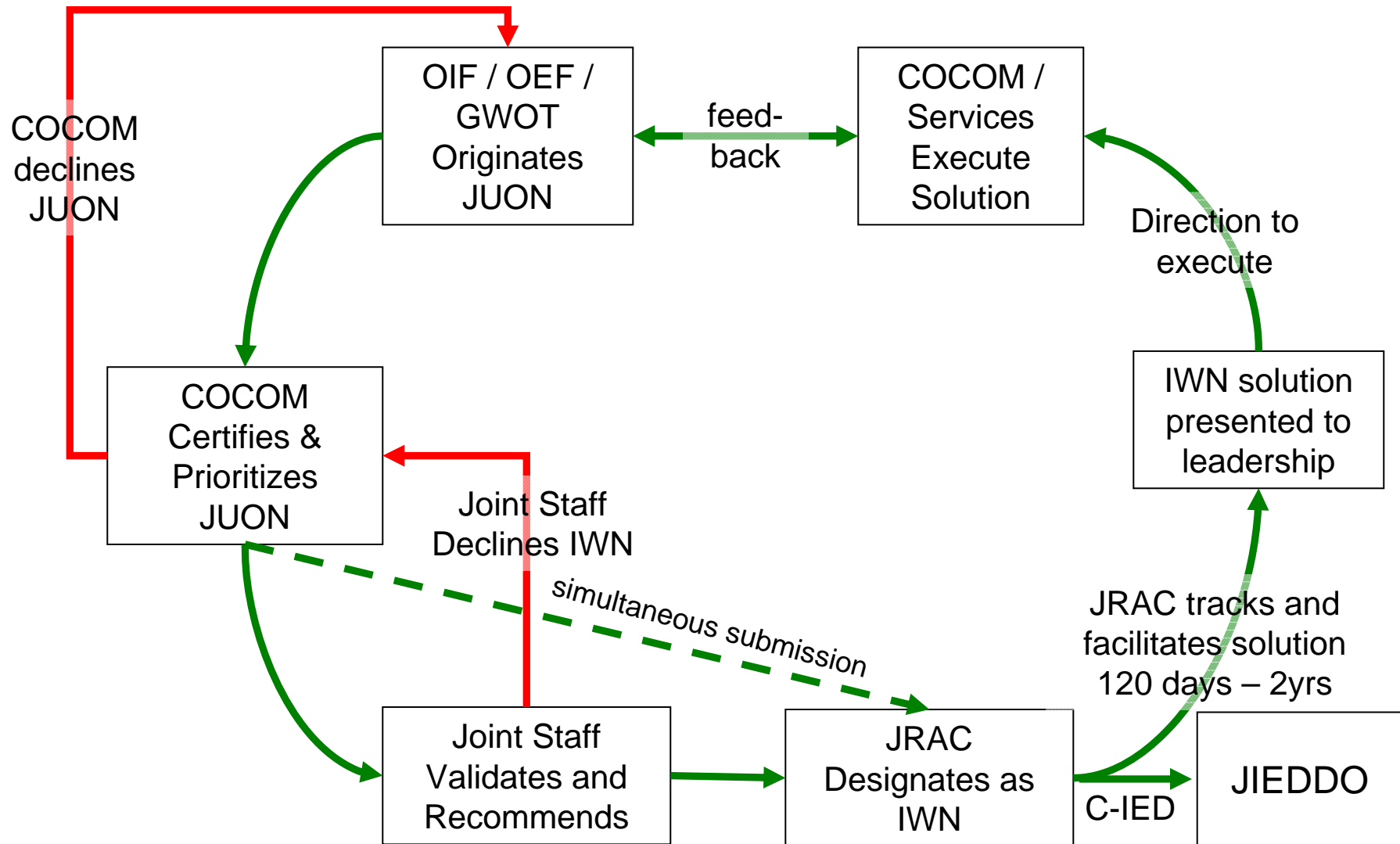
- **Joint Urgent Operational Need (JUON)**
a COCOM-certified and prioritized urgent operational need, outside DoD 5000/Military processes, requiring a DOTMLPF solution that, if left unfulfilled, will seriously endanger personnel and/or pose a major threat to ongoing operations.
- **Immediate Warfighter Need (IWN)**
a JUON requiring a timely (Goal 120 days to 2 years) materiel, services, and/or logistics solution that, if left unfulfilled, will seriously endanger personnel and/or pose a major threat to ongoing operations.
- **Resolved IWN**
the delivery of the required capability has commenced.

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JRAC Process Flow



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