



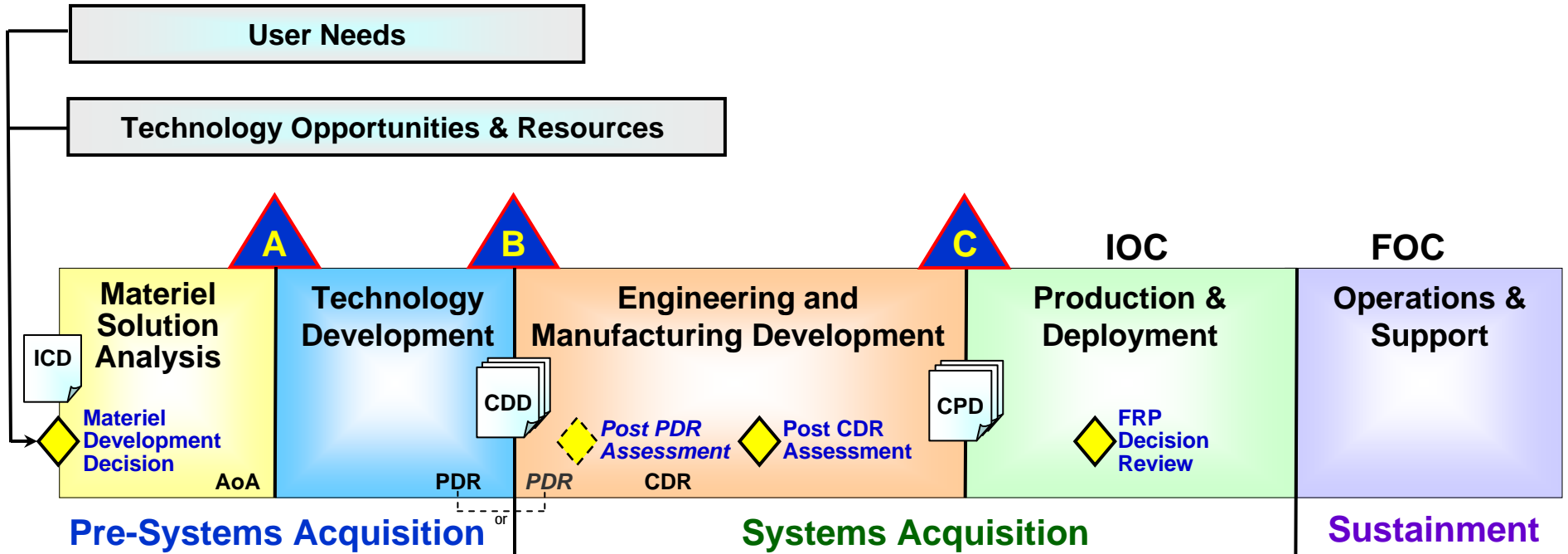
Acquisition Research Program:  
Creating Synergy for Informed Change

***Panel 21: Innovations in DoD  
Acquisition Policy***

***Chair: John T. Dillard, NPS***



# The Defense Acquisition Management System





# ***“Spiral Development” - We Hardly Knew Ye***

***29 April 2010***

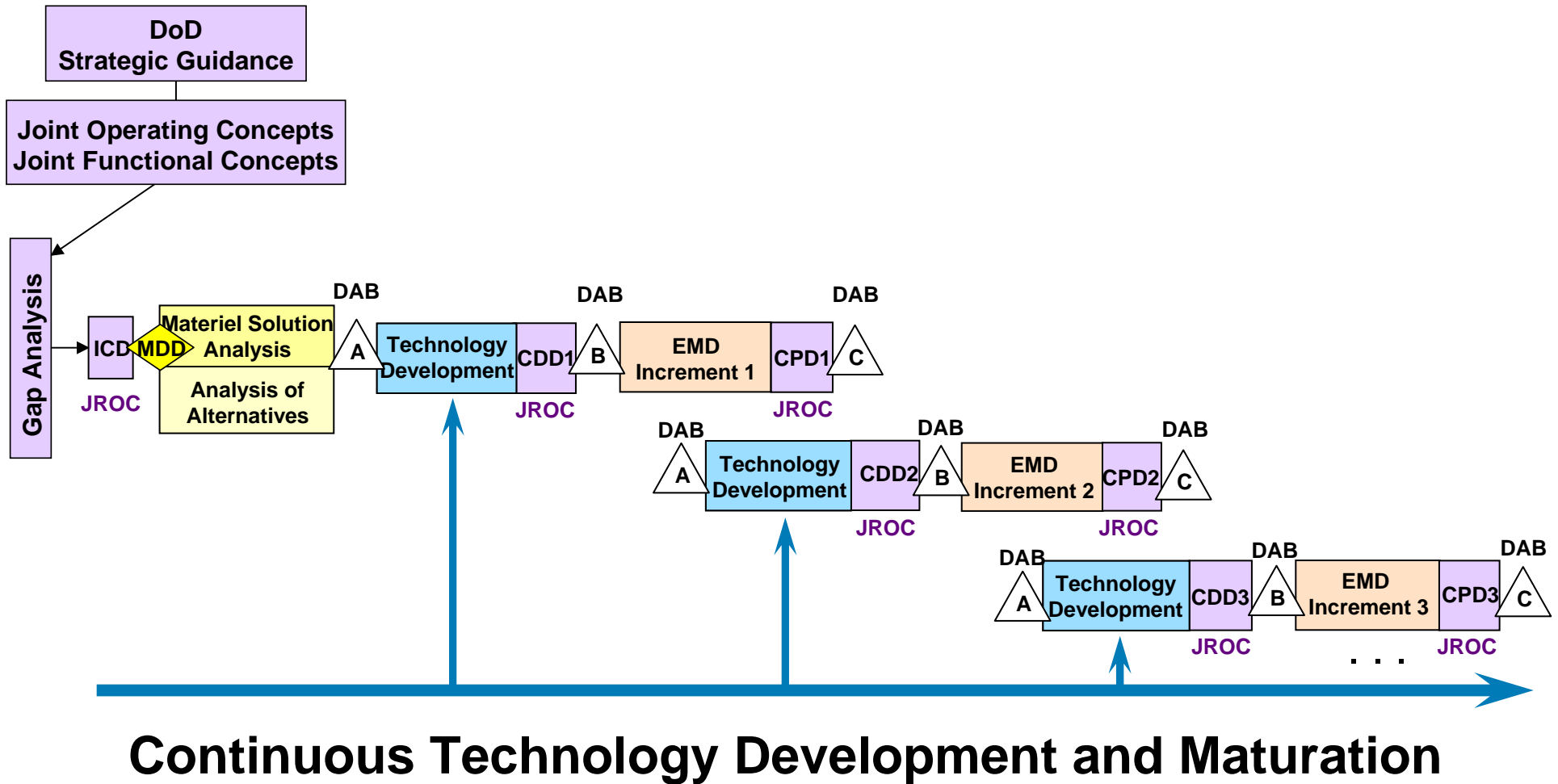
**John T. Dillard**

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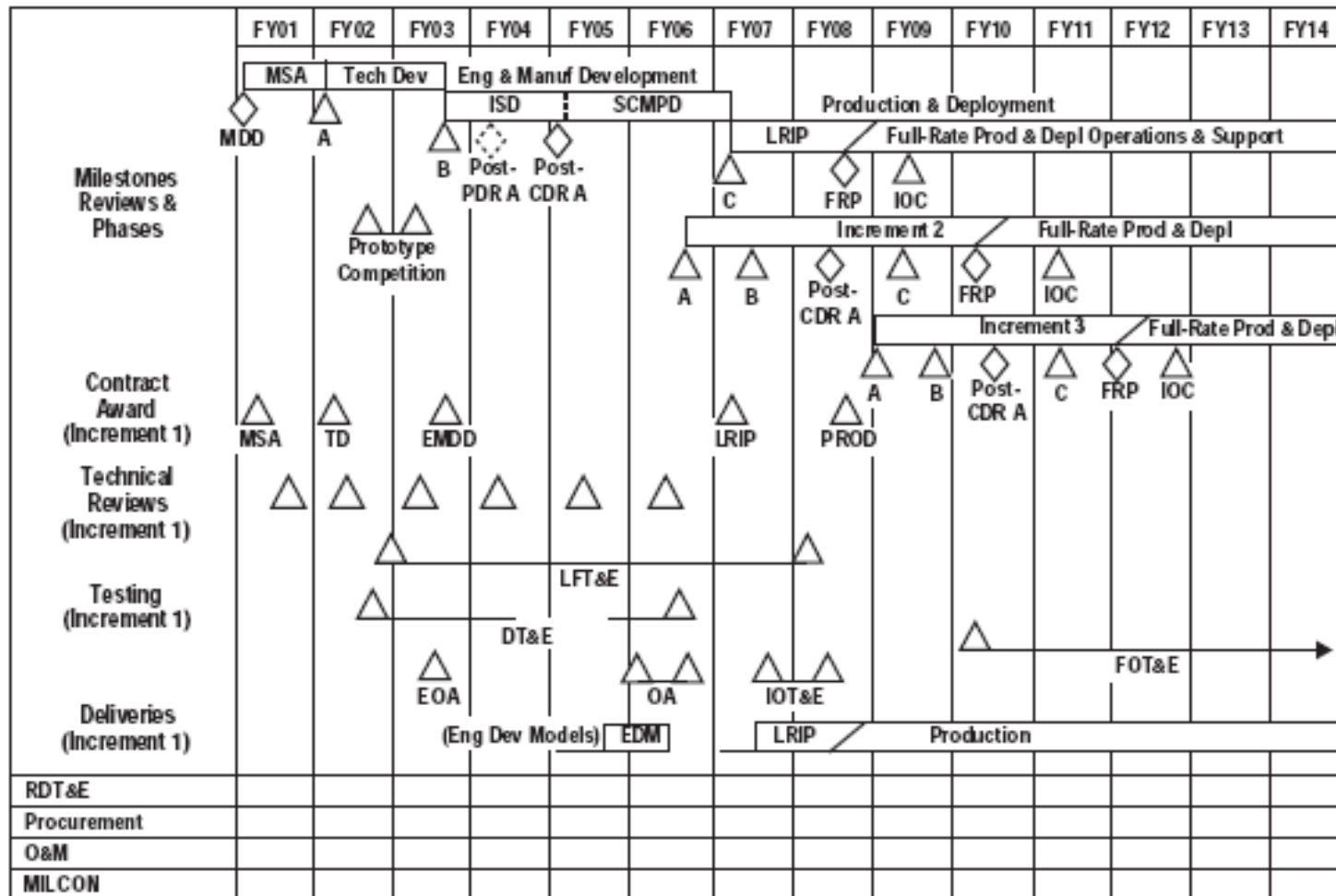
# Today's Evolutionary Approach





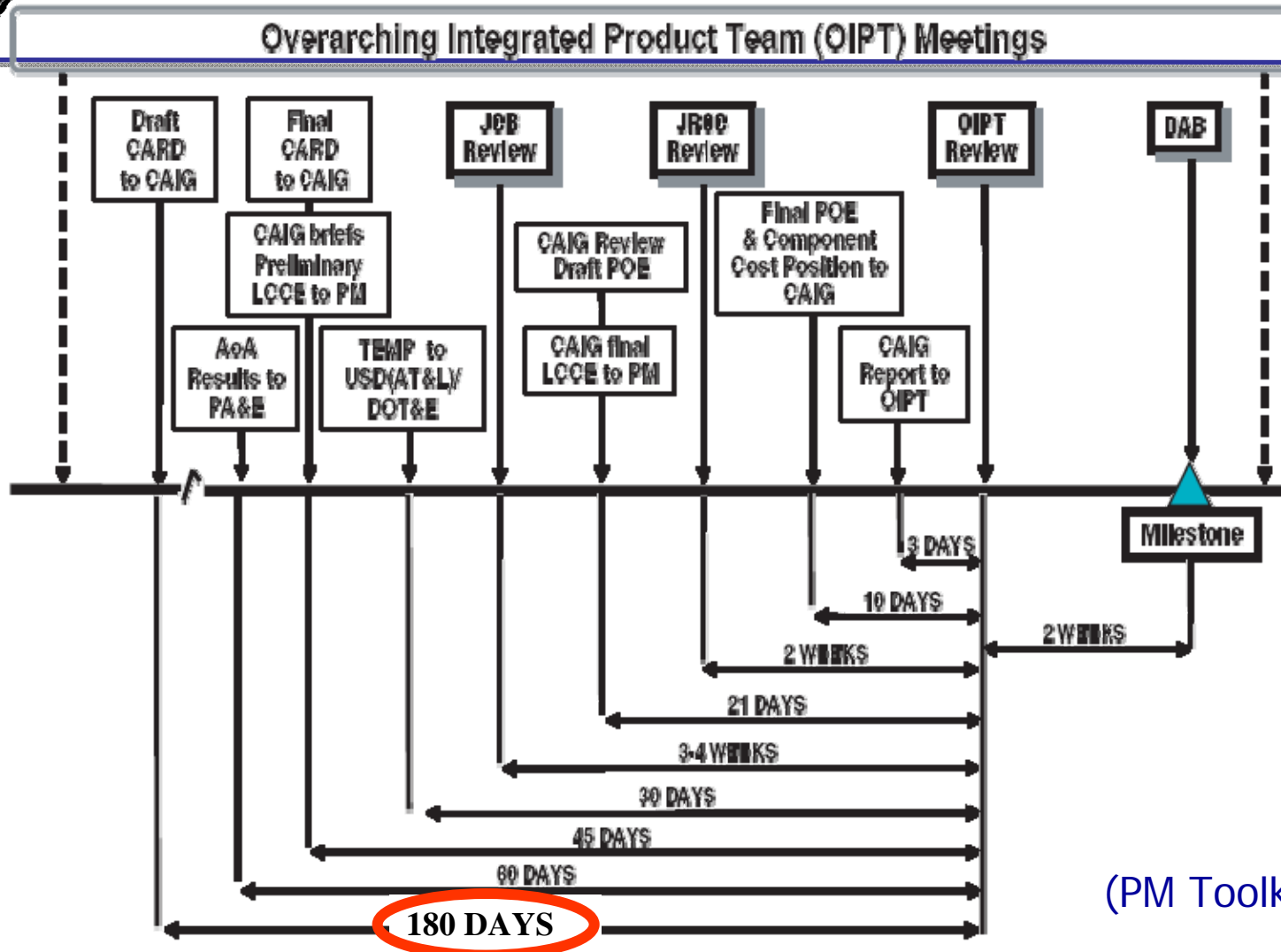
# Typical Program: 16 OSD-Level Reviews in 12 Years

PROGRAM STRUCTURE (Example—No Streamlining)





# OSD Review Timeline



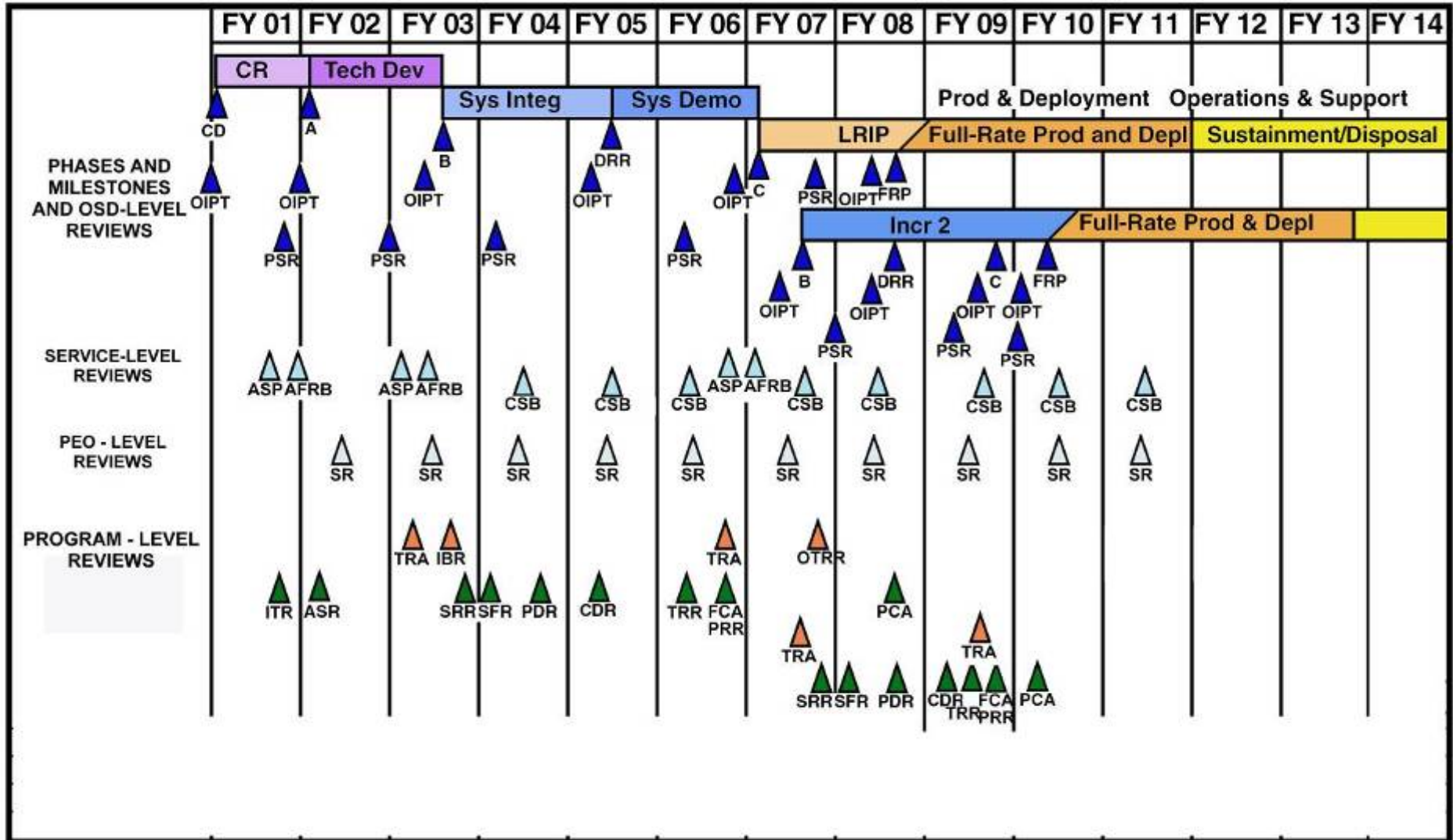
(PM Toolkit, 2009)

- ADM - Acquisition Decision Memorandum
- CARD - Cost Analysis Requirements Description
- FRPDR - Full Rate Production Decision Review
- JROC - Joint Requirements Oversight Council
- CAIG - Cost Analysis Improvements Group
- DAB - Defense Acquisition Board
- JCB - Joint Capabilities Board
- LCCE - Life cycle cost estimate(s)



# Typical Program: 88 Biz & Tech Reviews in 11 Years

PROGRAM STRUCTURE/SCHEDULE (EXAMPLE)





# Today's Panel

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## **Improving Defense Acquisition Process with Evidence-Based Analysis: An Illustrative Case Using the DoD SBIR Program**

*By Toby Edison, DAU*

## **Improving Defense Acquisition Decision-Making**

*By William Fast, DAU*

## **US Space Acquisition Policy: A Decline in Leadership**

*By Barry Borst Edison, NRO*